

ERRATUM

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ANALYZING COALITIONS IN CHINA’S POLICY  
FORMULATION: REFORMING THE ROLE OF STATE  
OWNED ENTERPRISES IN CHINA’S ENERGY  
SECTOR—ERRATUM

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Table 2 in the above article (Efird et al. 2016) was missing from the original text, which therefore caused the proceeding tables to be mislabeled. The correct Table and subsequent Tables with correct labels can be seen below. The publisher apologizes to the author and readers for this error.

**TABLE 2** Coalitions with third parties: the ‘semi-committed’ sub-model

	Next <i>i</i> Position	Next <i>j</i> position	Next <i>k</i> position
<i>ik</i> > <i>j</i>	$x_i$	$x_i$	$x_k$
<i>j</i> > <i>ik</i>	$x_j$	$x_j$	$x_j$
<i>i</i> > <i>jk</i>	$x_i$	$x_i$	$x_i$
<i>jk</i> > <i>i</i>	$x_j$	$x_j$	$x_k$

TABLE 3 Expert-based data for the Policy Space

Actor	Legend	Group	Position	Influence	Saliency	Exercised Power
Xi Jinping	XJ	Politburo Standing Committee	30	100	30	30
Li Keqiang	LK	Politburo Standing Committee	45	65	65	42
Zhang Gaoli	ZG	Politburo Standing Committee	30	35	40	14
Ma Kai	MK	Central government	45	35	25	9
Liu He – Deputy Director of DRC	LH	Central government	50	40	70	28
Xu Shaoshi – Director of NDRC	XS	Central government	15	20	40	8
National Energy Administration	NEA	Central government	20	15	40	6
Ministry of Land and Resources	MLR	Central government	60	25	70	18
Ministry of Environmental Protection	MEP	Central government	30	20	30	6
Ministry of Finance	MOF	Central government	45	35	50	18
Shanxi	SHX	Provincial government	50	20	70	14
Heilongjiang	HLJ	Provincial government	20	20	70	14
CNPC and Petrochina	PC	CNPC	15	15	75	11
CNPC – old guard	COG	CNPC	10	50	80	40
CNOOC – Wang Yilin	WY	SOEs	15	40	80	32
Sinopec	SPC	SOEs	15	45	80	36
Shanxi Yanchang (provincial mining SOE)	PSOE	SOEs	60	15	60	9
China Petroleum and Chemical Industry Federation (CPCIA)	CPCIA	SOEs	40	20	80	16
CUCBM Company – partner with PetroChina	CUCBM	SOEs	45	10	60	6
US Gov	USA	Foreign competitors	100	8	50	4
US Chamber of Commerce	USCC	Foreign competitors	90	8	50	4
EU COC	EUCC	Foreign competitors	90	5	50	3
IOCs	IOC	Foreign competitors	90	10	75	8
Mao Yushi – Unirule Institute	MY	Advisors	75	10	75	8

Continued.

TABLE 3 Continued

Actor	Legend	Group	Position	Influence	Salience	Exercised Power
Zhou Dadi – Former NEA; still influential adviser	ZD	Advisors	30	15	50	8
Zhang Guobao – former NDRC; still influential	ZGB	Advisors	20	15	50	8

TABLE 4 Expert-based Data for the Competitive Space

Actor	Legend	Group	Position	Influence	Salience	Exercised Power
Xi Jinping	XJ	Politburo Standing Committee	20	100	60	60
Li Keqiang	LK	Politburo Standing Committee	65	55	60	33
Wang Qishan	WQ	Politburo Standing Committee	20	80	40	32
Zhang Gaoli	ZG	Politburo Standing Committee	15	35	90	32
Ma Kai	MK	Central government	45	35	60	21
Liu He – Deputy Director of NDRC	LH	Central government	65	40	75	30
Xu Shaoshi – Director of NDRC	XS	Central government	10	20	40	8
National Energy Administration	NEA	Central government	15	15	40	6
NDRC – Pricing Department	Price	Central government	20	25	40	10
Zhang Yi – SASAC	SASAC	Central government	60	25	95	24
National Audit Office	NAO	Central government	20	30	70	21
Ministry of Land and Resources	MLR	Central government	50	25	80	20
Ministry of Environmental Protection	MEP	Central government	15	20	20	4
Ministry of Finance	MOF	Central government	40	35	65	23

Continued.

TABLE 4 Continued

Actor	Legend	Group	Position	Influence	Salience	Exercised Power
Shanxi – Provincial Government	SHX	Provincial government	50	20	75	15
Heilongjiang – Provincial Government	HLJ	Provincial government	30	20	60	12
CNPC – Senior Leadership	CNPCL	CNPC	20	50	90	45
CNPC – Middle Managers	CNPCM	CNPC	30	30	60	18
CNPC – Employees	CNPCE	CNPC	45	10	75	8
CNPC – PetroChina/Overseas Branches	CNPCO	CNPC	50	15	80	12
CNPC – Service Providers	SP	CNPC	0	5	70	4
Sinopec – Fu Chengyu (Chairman)	FC	SOEs	65	45	80	36
Sinopec	SPC	SOEs	45	10	45	5
CNOOC – Wang Yilin (Chairman)	WY	SOEs	60	40	75	30
CNOOC	CNC	SOEs	60	7	55	4
Shanxi Yanchang (provincial mining SOE)	PSOE	SOEs	65	15	20	3
Offtake companies – Provincial SOEs	PSOES	SOEs	30	2	20	0
China Petroleum and Chemical Industry Federation (CPCIA)	CPCIA	SOEs	55	10	70	7
CUCBM Company – partner with PetroChina	CUCBM	SOEs	55	10	70	7
Competitors – Private domestic; good access	PDGA	Private competitors	0	5	60	3
Competitors – Private domestic; poor access	PDPA	Private competitors	60	2	80	2
Competitors – Foreign (Supermajors)	IOC	Foreign competitors	75	15	50	8
Shell	SH	Foreign competitors	90	10	50	5
Competitors – Foreign (Small-Medium)	FSM	Foreign competitors	70	5	60	3

## REFERENCE

Wise, Ben, Leo Lester, and Brian Efrid. 2016. *The Journal of East Asian Studies* 16 (1): 117–145. doi: 10.1017/jea.2015.4.