

unannounced arrival, ~30 CMS surveyors evaluated the hospital and 10 Clinical Laboratory Improvement Amendments surveyors looked at the laboratory. They stayed for 11 consecutive days in March. On day 4, they declared that the hospital was in immediate jeopardy in infection control for the same observations noted by several surveyors. In addition, 11 CMS surveyors returned for a shorter resurvey in June.

Results: The following 14 issues were listed under the infection control heading during the first survey, which led to the immediate jeopardy designation. The hospital's infection prevention department committed to putting remediation processes, procedures, and audits in place during the first survey, which led to lifting the IJ before the surveyors left. The following shortcomings were recorded:

- (1) Inappropriate donning and doffing of personal protective equipment (PPE) for patients in isolation
Standardized donning and doffing processes of PPE developed to include train-the-trainer and return demonstrations from >4,000 employees and providers followed by a minimum of fifty (50) audits/week with the goal of achieving 100% proper PPE donning and doffing for a minimum of three months, followed by a minimum of fifty (50) quarterly observations.
- (2) Environment Service (EVS) cleaning issues in isolation rooms
Two-person isolation room cleaning process developed, implemented, and audited a minimum of ten (10) times/week.
- (3) Incorrect set-up of dialysis machines
Minimum of five (5) dialysis machine set-ups audited/week.
- (4) Biohazard trash left in dialysis room between patients
Minimum random audits twice/week to look for biohazard trash.
- (5) Need for maintenance and cleanliness in the operating rooms (OR)
Minimum three times/week audits of rotating ORs in all locations.
- (6) Rust noted on OR equipment
Minimum of twice/week audits looking for rust on OR equipment.
- (7) Insects noted in OR
Observations for living insects will be audited twice/week.
- (8) Improper cleaning and high-level disinfection (HLD) of transvaginal probes
Minimum of three times/week, cleaning and HLD processes of probes will be observed.
- (9) Matching patient to probes in their medical records needed clarification
Minimum of twice/week, logs will be audited to check that appropriate patient/probe linkage occurs.
- (10) Contaminated gloves used on a blood bag in ambulatory setting
Once/month, removal of blood bag from transport container will be observed to observe clean/dirty glove use
- (11) Lack of cleaning between patients of durable medical equipment
Cleaning of DME will be observed for thoroughness a minimum of three times/week.
- (12) Sanitation and mislabeling issues in the kitchen
A minimum of one (1) complete audit and two (2) abbreviated audits of kitchen sanitation and food labeling will be conducted per week.
- (13) Endoscopy misuse of test strips
Test strip audits showing appropriate labeling and use will be auditing a minimum of twice/week.
- (14) Process of air blowing of automatic endoscopic reprocessor (AER) needed improvement.

A minimum of two air blows during the AER process implemented and audited for a minimum of once/week.

In addition, 2 additional full-time equivalents (FTEs) in infection prevention were hired as a result of the survey to assure appropriate staffing to continue evaluations of these issues. Staffing went from 7 FTE in infection prevention, for a staffing ratio of 1 IP FTE per 74 occupied beds, to 9 FTEs, for a ratio of 1 IP FTE per 58 occupied beds. **Conclusions:** Committing to ongoing audits to address processes and procedures led to CMS removal of the immediate jeopardy label and improvements in infection prevention were achieved. The CMS was returned to the hospital to standard status. Improvements have been sustained, and the focus on infection prevention continues to assist in the prevention of healthcare-associated infections in both inpatients and outpatients, thereby improving patient safety.

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Targeted Assessment for Prevention: A Statewide Collaborative
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Background: Infection preventionists (IPs) are the backbone of the quality and safety matrix of their organizations. Tools to help locate potential gaps can provide unique viewpoints from frontline staff. The CDC provides a Targeted Assessment for Prevention (TAP) strategy that identifies vulnerabilities in the prevention of healthcare-associated infection (HAIs). **Methods:** A statewide quality improvement organization, partnering with the CDC TAP team, administered TAP facility assessments for catheter-associated urinary tract infection (CAUTI), central-line-associated bloodstream infection (CLABSI), and *Clostridioides difficile* infection (CDI) to a collaborative of 15 acute-care and 2 long-term acute hospitals. More than 800 respondents filled out surveys based on their individualized perceptions of infection prevention practices. **Results:** The survey results yielded the following lagging indicators: lack of awareness of nursing and physician champions, need for competency-based training of clinical equipment, and feedback on device utilization. At the hospital system level, one improvement team focused on CDI, uncovered leading and lagging areas in general infrastructure, antibiotic stewardship, early detection and appropriate testing, contact precautions, and environmental cleaning. To culminate the TAP collaborative, the cohort of organizations, supported by interdisciplinary teams, participated in a full-day TAP workshop in which they reviewed detailed analyses of their HAI data and assessment results, shared best practices for infection prevention and planned for specific improvement projects using the plan-do-study-act model. **Conclusions:** Results of a statewide analysis of HAI prevention data and opportunities at a local level were reviewed. The TAP strategy can be used to target opportunities for improvement, to assess gaps in practice, and to develop and implement interventions for improving outcomes. Healthcare facilities and quality improvement organizations can drive infection prevention actions.

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