Index

Introductory Note

References such as '178–9' indicate (not necessarily continuous) discussion of a topic across a range of pages. Wherever possible in the case of topics with many references, these have either been divided into sub-topics or only the most significant discussions of the topic are listed. Because the entire work is about 'outbound investment', the use of this term (and certain others which occur constantly throughout the *Casebook*) as an entry point has been restricted. Information will be found under the corresponding detailed topics. Cross-references in a form such as 'companies. *See also individual companies*' direct the reader to headings in a particular class (e.g., in this case 'ByteDance') rather than a specific 'individual companies' entry.

Abuja, 305-6 abused workers, 197, 206 abuses, 199, 206, 208-10 human rights, 160 labor, 21, 197, 198-9, 204-5, 207, 208, 211 accidents, 225 accommodation, 179, 226 accountability, 146, 240, 245-6, 282 environmental. See environmental accountability Act Governing Relations between Peoples of the Taiwan Area and the Mainland Area. See Cross-Straits People Relations Act administrative litigation, 279-82 administrative regulations, 158, 162 administrative units, 185, 187 advisors, 59, 62, 81 external, 57 legal, 62, 90 advocacy, 17, 21, 197, 198, 207, 280, 281 Africa, 69-70, 86-7, 239-41, 244-9, 250-4, 260-1, 297-8, 298-300. See also individual countries China's lending practices, 239-41, 246 African banks, 250, 263 Africa Tech Challenge, 20, 67-87 Africa's Tech Idol project, 78-9

AGEE (Guinean Environmental Assessment Agency), 272-3, 275, 280 Agência Nacional de Energia Elétrica. See ANEEL (Agência Nacional de Energia Elétrica) agriculture, 172, 216, 225, 238, 277 AidData, 219, 240 AIIB (Asian Infrastructure Investment Bank), 172, 182-3, 187 Alibaba/Ant Group, 19, 27-47, 114 for business school audiences, 47 fintech ecosystem, 36-9 initial growth, 29-32 for law school audiences, 46 ODI and Alibaba's VIE structure, 35-6 for policy school audiences, 46 scandals and tussles with Chinese regulators, 39-42 VIE-structure and fragmented authoritarian politics, 32-4 Alipay, 30-1, 36, 39, 44, 47 alumina refinery, 182, 193, 258, 267-8, 277, 279, 281 aluminum, 258, 269 ANEEL (Agência Nacional de Energia Elétrica), 92, 96, 98-9 Ant Group. See Alibaba/Ant Group arbitral awards, 299, 313, 316

arbitration, 17-18, 151-2, 302-3, 305-8, 309-13, 316-17 awards, 298, 314 investment (treaty), 298, 301, 306, 309, 313-14, 315, 317 investor-state, 22, 146, 313-14 proceedings, 298, 302, 314 arbitrators, 308, 314 ASEAN (Association of Southeast Asian Nations), 54, 161-3 Asia, 12, 134, 172, 173, 199, 239. See also individual countries Asian Development Bank, 135, 137, 156 Asian Infrastructure Investment Bank. See AIIB (Asian Infrastructure Investment Bank) assets, 6, 63, 141, 255, 257, 315 Association of Southeast Asian Nations. See ASEAN (Association of Southeast Asian Nations) ATC (Africa Tech Challenge), 67-8, 81-7 projects, 68, 83 seasons, 83-5 auctions, 91-2, 95-7, 99-100, 105 audits, 101, 272-3, 278, 296 AVIC (Aviation Industry Corporation) INTL, 67-8, 74-9, 80-6, 87 headquarters, 78, 80-1, 83 Kenya office, 69, 78, 81, 85 shareholding structure, 75 TVET (Technical, Vocational and Entrepreneurship Training) project. See TVET (Technical, Vocational and Entrepreneurship Training) project baijiu, 50-1, 52-3, 63 consumption and trends, 52-4 definition, 50 production, 50-1 Bank of Chile, 61 bankruptcy, 214, 257-8 banks, 37, 42, 182, 186, 219, 257-8, 260-1. See also individual banks African, 250, 263 joint ventures, 248-64 state-owned, 31, 46

bauxite, 269-70, 277-8 bauxite, reserves, 267, 269

bauxite mining, 269-70, 276-8

Beihang University, 82, 84

Belo Monte Transmissora de Energia. See BMTE (Belo Monte Transmissora de Energia) Belt and Road Initiative. See BRI (Belt and Road Initiative) Benard, Isalambo S. Shikoli, 78-9, 80 best practices, 112, 171, 271, 276 Biden administration, 113, 122-3, 126 bids, 92, 94, 98-100, 305 bill of attainder, 128-9 biodiversity commitments, 271-2, 282 BITs (bilateral investment treaties), 10, 146, 157-8, 297, 301-2, 308-10, 311, 315-16 China-Nigeria, 297-8, 303, 306-11, 314-16 BMTE (Belo Monte Transmissora de Energia), 100 - 2boards, 6, 55, 59, 89, 95, 97, 101, 198 Boké, 22, 267-83 brands, 30, 52-3, 58 Brazil, 20, 88-112 arrival of SGCC, 93-7 Belo Monte hydroelectric power plant, 98-9 BMTE (Belo Monte Transmissora de Energia), 100-2 government, 88, 91 market, 91, 94-5, 104, 108-10, 111-12 market share by nationality in generation, transmission and distribution sectors, 109 regulatory framework of electricity market, 91-3,95 Rio de Janeiro, 89, 95, 100, 104 BRI (Belt and Road Initiative), 3, 9-10, 68, 133, 154-7, 177, 207, 239, 271, 301 green, 15 and human rights obligations, 158-9 projects, 12, 133, 137, 168 British Virgin Islands (BVI), 94, 200 burial grounds, 166-8 business practices, 57, 112, 158 buyers, 29-30, 36, 57 international, 27, 29, 35, 45 BVI. See British Virgin Islands ByteDance, 113-14, 117, 119-22, 124-6 Cai Hongxian, 88-91, 95, 97, 101, 104, 106 California, 115, 117, 120, 292

Call Option, 256, 260, 262, 264

Beilida, 201-2, 205, 209

110 - 12

Belo Monte, 20, 88, 90, 97-9, 101, 104-5, 107,

Belo Monte, hydroelectric power plant, 98-9

Bantekas, Ilias, 170-1

Downloaded from https://www.cambridge.org/core. IP address: 3.145.2.74, on 27 Apr 2025 at 20:54:02, subject to the Cambridge Core terms of use, available at https://www.cambridge.org/core/terms. https://doi.org/10.1017/9781009457859.023

Cambodia, 21, 156-71 domestic legislation and regulations, 162-4, 169 preparatory measures, 164-5, 168 Canada, 3, 213, 299, 313, 315-16 capital, 2, 12, 16, 17, 135-6, 180, 187, 280 foreign, 34, 108, 180, 191 case studies. See individual studies casino, 21, 197-211 construction, 201-2 hotel, 200-1, 208 Casino License Agreement. See CLA (Casino License Agreement) Cayman Islands, 33, 46, 114 CCCC (China Communication Construction Company Ltd), 138-40 CCP (Chinese Communist Party), 2-3, 6-7, 13, 29, 32, 42-4 officials, 14, 31 policies, 7, 44 CCU. See Compañía de las Cervecerías Unidas (CCU) CEA (Central Environmental Authority), 142 - 3Central Business District, 48, 137, 191 Central Environmental Authority (CEA), 142-3 centralization, 7-9 CEOs (Chief Executive Officers), 82, 96, 115, 259 - 60CFIUS (Committee on Foreign Investment in the United States), 108, 117, 120, 122, 128 order, 122-3 CFOs (chief financial officers), 304, 305-6 CFPA (China Foundation for Poverty Alleviation), 78 Chief Executive Officers. See CEOs (Chief Executive Officers) chief financial officers. See CFOs (chief financial officers) children, 128, 134, 184, 223 Chile, 20, 48-63, 107 for business school audiences, 63 evolution of Chinese FDI, 49 importance of FTA and appeal of New World wine, 54–6 for law school audiences, 63 for policy school audiences, 63 project roadmap, 60 transaction, 56-61 VSPT (Viña San Pedro Tarapacá S.A.), 20, 48, 49-50, 51-2, 58-62, 63 Chile Andes Law Firm, 49, 58

Chile-China FTA (Free Trade Agreement), 48, 50, 54-6, 61, 63 Chile Patagonia Financial Advisors, 58 China. See also Introductory Note Administrative Measures, 162, 170 Company Law, 5-6 Government, 1, 5-6, 7-9, 11, 14-16, 19, 97 lending practices, 235-6, 239-41, 245-7 People's Liberation Army Navy, 189 China-Africa Investment Limited, 303-4 China Communication Construction Company Ltd. See CCCC (China Communication Construction Company Ltd) China Development Bank, 9, 136, 219, 238 China Foundation for Poverty Alleviation. See CFPA (China Foundation for Poverty Alleviation) China House, 68, 80-3, 85 China Huaneng Group. See CHNG (China Huaneng Group) China International Engineering Consulting Corporation (CIECC), 186 China Railway Eryuan Engineering Group, 102 China State Power Corporation (CSPC), 93 China-Oman relationships, 176-7 Chinese capital, 2, 4, 12, 16, 17, 136 Chinese Communist Party. See CCP (Chinese Communist Party) Chinese companies, overview, 4-8 Chinese firms, 1-23, 197, 213 Chinese managers, 18, 73, 87, 101, 104, 223 Chinese Overseas Industrial Parks (COIPs), 187, 191 Chinese regulators, 14 and Alibaba, 39-42, 43, 45 chips, 284, 286-7. See also integrated circuits memory, 287, 288-90, 292 CHNG (China Huaneng Group), 156-8, 164, 166, 168-70 CIB (Corporate and Investment Banking), 252, 254 CIECC (China International Engineering Consulting Corporation), 186 civil society, 18, 21, 22, 207, 278, 281 actions, 278-81 groups, 142, 144, 149, 165, 210 organizations (CSOs), 69, 87, 166-8, 207, 268, 275, 281 use of law, 275 CLA (Casino License Agreement), 200, 202 claims, 129, 145-6, 208, 240, 297, 302, 308, 310

class action lawsuits, 199 clean energy, 157, 169, 272 clean environment, 159, 161, 168, 170 climate change, 3, 170, 271, 276 climate commitments, 271-2, 282 CNMI (Commonwealth of the Northern Mariana Islands), 197-200, 202-3, 206, 208 Department of Labor (DOL), 200, 202-3 coal-fired power plants, 22, 267-83 coal plant, 277, 278-80 COIPs (Chinese Overseas Industrial Parks), 187, 191 collaborative infrastructure initiatives, 111 Colombo Port City. See CPC (Colombo Port Citv) Colombo Port Expansion Project (CPEP), 137-8 Commerce Clause, 128 commitments, 52, 145, 194, 239, 244, 279, 314-16 climate and biodiversity, 271-2, 282 Committee for Analysis and Assessment (CTAE), 273, 275, 277 Committee on Foreign Investment in the United States. See CFIUS (Committee on Foreign Investment in the United States) commodities, 174, 252-4 Common Framework, 243-4 common law, 6, 151, 154 Commonwealth of the Northern Mariana Islands. See CNMI (Commonwealth of the Northern Mariana Islands) communication strategies, 229, 231 communities, 20, 148, 163, 165-6, 278, 280-3 Companhia Paulista de Força e Luz. See CPFL (Companhia Paulista de Forca e Luz) Compañía de las Cervecerías Unidas (CCU), 59 companies, 4-8, 51-3, 63-8, 87-93, 100-3, 105, 118-20, 204-10, 229-31, 275-6 American, 115, 119, 125-6, 284 foreign, 89, 95, 125, 231, 282, 290 gold mining, 218, 221 limited by shares, 5 listed, 6, 58, 74 OGFTZ, 303, 305, 307 publicly traded/listed, 59, 105, 263 compensation, 120-2, 146, 148, 166, 206-7, 223-4, 306-8, 311-12 competition, 35, 67, 79-80, 81, 83, 91, 96 law, 110 competitors, 53, 114 complexities, 27-8, 101, 102, 113, 127, 215, 239-41 compliance, 16-17, 19-20, 65-130, 161-2, 198-9, 201, 207, 210

computers, 29-30, 49, 287 Concession Agreement, 139-43, 146, 147 concessions, 91, 102, 108 conflicts, 22, 130, 227-8, 231, 262, 263-4 Congress, 123, 126, 128, 199, 208 consortium, 94, 96, 98-100, 102, 276, 303 NGO, 279-80 constituent states, 309, 315-16 constitutions, 134, 146, 150-2, 154, 158, 163, 274 construction, 2, 98-100, 104, 156-8, 163-8, 201-2, 203, 267-8, 282-3 site, 203-4, 206 workers, 202-3, 208 consumers, 28, 36-7, 46, 50 Chinese, 27, 31, 45, 48, 53, 55, 61 contractors, 102, 118, 140, 156, 197-8, 201-8, 209 - 10EPC, 103, 105 contracts, 34, 77-8, 81, 153-4, 201-2, 224, 227 fixed-term, 224, 231 contractual rights, 136, 146, 305 control, 7, 13-14, 39, 105, 152, 187, 240, 262 Cooper, Sarah, 117 coping strategies, 119-24 corporate behavior, 20, 68, 294, 298 corporate forms, 5-6, 13 corporate governance, 4, 7, 17, 110 corporate income tax, 286 corporate law, 5-6 corporate partners, 158, 164, 169 corporate-political ecosystem, 28, 40, 44 corporate practices, 21, 68, 212 corporate social responsibility. See CSR (corporate social responsibility) corporate structure, 17, 18, 94, 115, 218 corporations, 13, 19, 25-63, 94, 160, 163-4, 166 Chinese, 8, 18, 19-20, 22-3, 33-4, 133, 163, 282 foreign, 32-3 corruption, 42, 134, 213, 227, 229, 240 COVID-19 pandemic, 11-12, 83, 185, 236, 237, 244, 246, 285 CPC (Colombo Port City), 20, 133-55 2014 Concession Agreement, 140-1 2016 Tripartite Agreement, 146-7 access to investment-related information, 146 - 7for business school audiences, 154 Chinese interest in project, 136 controversies surrounding project, 141-3 Economic Commission (CPCEC), 149-51, 152 - 4

establishment of SEZ (special economic zone), 149–53 history of project, 136-40 for law school audiences, 153 litigation before domestic courts, 147-9 for policy school audiences, 154 suspension and resumption of project, 143 - 5CPCEC (Colombo Port City Economic Commission), 149-51, 152-4 CPEP (Colombo Port Expansion Project), 137-8 CPFL (Companhia Paulista de Força e Luz), 105 - 7Renováveis, 105, 110 credit, 36-9, 254 creditors, 239-43 sovereign, 236-7, 243-4 cross-border investment, 27-8, 301, 315 Cross-Straits People Relations Act, 289-90 CSOs. See civil society organization CSPC (China State Power Corporation), 93 CSR (corporate social responsibility), 67-87 for business school audiences, 87 for law school audiences, 86 overseas, 73-4 for policy school audiences, 86-7 CTAE (Committee for Analysis and Assessment), 273, 275, 277 cultural rights, 169-70, 280 culture, 159, 166, 169, 215, 232 gaps, 57 local, 50, 97 customary international law, 309-10, 315 damages, 3, 165, 206, 213, 305-6, 311 data security, 116, 124 debt, 18, 21, 134, 136, 143, 235-41, 242, 243-7 crisis, 237, 239, 244-6 dilemmas, 241, 245 distress, 237, 239 forgiveness, 242 obligations, 241-2 relief, 243-5 sovereign. See sovereign debt restructuring Debt Service Suspension Initiative. See DSSI (Debt Service Suspension Initiative) debt-trap diplomacy, 246-7 debtor countries, 236, 244, 247 debtors, 236, 239 decent work, 212, 224 demonstrations, 207, 223, 227, 229 developers, 202, 209-10, 275

development, sustainable, 14-15, 16, 161-3, 268, 271-2, 274 diplomacy debt-trap, 246-7 public, 180, 185, 192 dispute resolution, 10, 141, 153, 155, 192, 214 disputes, 18, 22, 151, 214, 231, 265-318 distributors, 53 diversification, economic, 175, 184, 237 Djibouti, 174, 189-90 domestic courts, 147-9, 306, 316 domestic legislation, 158, 162-4 Doumbouya, Mamady, 269 DRAM (dynamic random-access memory), 284, 287, 288 DSSI (Debt Service Suspension Initiative), 243 - 4Duqm AIIB (Asian Infrastructure Investment Bank), 172, 182-3, 187 local labor and investment environment, 179_80 major Chinese investors, 180-2 and Ningxia, 181, 183-5, 186 port, 173, 182, 189, 192 security dimension, 188-90 special economic zone (SEZ), 172-94 dust, 267, 277-8 dynamic random-access memory. See DRAM (dynamic random-access memory) e-commerce, 27-8, 35-6, 44-5 domestic, 29-32 EAR (Export Administration Regulations), 295 economic development, 5, 153, 239, 317 economic diversification, 175, 184, 237 economic espionage, 291-3, 294-5 economic growth, 35, 40, 43, 176, 213, 237, 238, 244 - 5economic interests, 123, 136, 144, 242, 315 economic prospects, 96, 244, 246, 316 economies/economy, 3-4, 7, 11, 14, 30, 32, 69, 116, 262, 301 global, 12, 246, 250 ecosystems, 28, 31, 36, 37-40, 44, 111 education, 76-7, 80, 81, 85, 191, 193, 216 educators, 4, 18, 19 effectiveness, 110, 112, 154, 188, 229, 264 Egypt, 83 EIAs (Environmental Impact Assessments), 102, 137-8, 141-2, 144, 147, 157, 163-4, 282 electricity, 2, 107, 156-7, 164

Eletrobras, 97, 101, 105 Eletronorte, 100-1 emerging markets, 3, 20, 57, 250-2, 259, 296, 301 employees, 215, 223, 225, 228, 291-3, 294 employers, 199, 203-4, 206, 208, 210-11, 224, 226 employment, 18, 21, 214-15, 222, 223-4, 289 contracts, 224, 226, 289, 291 energy, 75, 126, 163, 164, 272, 277, 280-1 clean, 157, 169, 272 renewable, 105, 168, 184, 274 security, 88, 110-11, 157 enforcement, 44, 120-1, 294, 313, 315 effect, 15, 271 government and private, 205-6 engagements, 168, 235, 240, 281, 296, 314 engineering, procurement, and construction. See EPC (engineering, procurement, and construction) engineers, 82, 140, 215, 222 enterprises, 9, 136, 186-7 entrepreneurs, 3, 30, 34, 82 environment, 15, 148-9, 161, 163-4, 210-11, 271-5, 280 clean, 159, 161, 168, 170 healthy, 160, 274 sustainable, 157, 160-1 environmental accountability, 22, 267-83 civil society actions, 278-81 for law school audiences, 281-2 for policy school audiences, 282-3 SMB's environmental and social record in Boké, 277-9 Environmental and Social Impact Assessment. See ESIAs (Environmental and Social Impact Assessment) Environmental and Social Management Plans. See ESMP (Environmental and Social Management Plans) environmental assessments, 182, 275, 283 environmental compliance certificate, 273, 275, 279-81 Environmental Impact Assessments. See EIAs (Environmental Impact Assessments) environmental laws, 16, 142, 153 environmental protection, 14-15, 18, 162-3, 164,274 environmentalists, 142, 145, 146 EPC (engineering, procurement, and construction), 102, 140 contractors, 103, 105 ESIAs (Environmental and Social Impact Assessment), 272-3, 274-8, 279-80, 282

ESMP (Environmental and Social Management Plans), 273, 275 evidence, 27-8, 55, 62, 203-4, 206, 291, 293-4 executive orders, 113, 116, 118, 120-1, 123, 124-5, 130 exemptions, 154-5, 203, 286 exit mechanisms, 250, 256, 262, 264 exit strategies, 262, 264 Export Administration Regulations (EARs), 295 exporters, 51, 277 exports, 31, 75, 174-6, 180, 199, 215 expropriation, 141, 146, 308, 312, 315 extractives industries, 21-2, 214, 230, 274 families, 121, 136, 166, 223 FDI (foreign direct investment), 5, 56-7, 133-4, 136, 154, 180, 262, 299. See also ODI (overseas direct investment) from China to Nigeria, 299, 300 Federal Republic of Nigeria. See Nigeria fees, 31, 92, 153, 205 recruitment, 198, 203, 205 FEZs (free economic zones), 175-6 finance, 21, 77, 140, 143, 186, 233-64 financial advisors, 48, 57-8, 62 financial advisors, Chile Patagonia, 58 financial institutions, 8, 250, 270 financial products, 41-2, 45 financial regulation, 19, 28, 186 financial services, 27-8, 36, 45, 47, 74, 153 fintech, 10, 27, 36-9 fish, 88, 157, 164-5, 167 fishing, 159, 166, 172, 269, 278 fixed-term contracts, 224, 231 FOCAC (Forum on China-Africa Cooperation), 244, 270, 271, 300 food, 161, 172, 226, 278, 304 forced labor, 21, 197-211 for business school audiences, 209-11 for law school audiences, 209-10 for policy school audiences, 210 foreign affairs, 124-5, 128 foreign capital, 34, 108, 180, 191 foreign companies, 89, 95, 125, 231, 282, 290 foreign corporations, 32-3 foreign direct investment. See FDI (foreign direct investment) foreign funding with Chinese management control, 32-4 foreign investment treaties, 22, 297-318 for business school audiences, 317

for law school audiences, 315-16 for policy school audiences, 316-17 foreign investors, 16, 61, 212-13, 216, 231, 297, 315 - 16foreign jurisdictions, 291 foreign markets, 20, 93, 97 foreign ownership, 32, 34, 180 foreign policies, 116, 130, 144, 174-6, 193 foreign workers, 179, 200, 202-3, 211 advantages and disadvantages of using, 211 Forum on China-Africa Cooperation. See FOCAC (Forum on China-Africa Cooperation) fossil fuels, 14, 157, 168, 170 Framework Agreements, 54, 189, 299, 305, 311 France, 63, 115, 243, 269 fraud, 28, 36, 40, 257-8, 291, 304, 317 online, 28, 34 free economic zones (FEZs), 175-6 FTAs (Free Trade Agreements), 10, 20, 48, 54-5, 63, 175 Chile-China, 48, 50, 54-6, 61, 63 Fujian Jinhua, 22, 284 Full Gold Mining, 218-21, 222, 227-8 Furnas, 96, 100-1 G20, 10, 243 garment industry, 199-200

GCC (Gulf Cooperation Council), 174-7, 182 general counsel, 115, 124, 206, 231 geopolitical tensions, 284, 285, 293, 296 policymaking dilemmas, 129-30 Germany, 3, 10, 115, 240 Ghana, 83 GHG emissions, 276 Gianforte, Greg, 128 global markets, 63, 112, 249-50, 253-5, 263 Global South, 12, 236, 245-7, 268 gold deposits, 216, 219 Gold Mantis, 198, 201-2, 203, 205-6, 207-8 gold mining in Kyrgyzstan, 21, 212-32 background, 215-21 case study roadmap, 214-15 causes of tension, 221 complying with salary laws, 225-6 difficulties with employment contracts, 224 grievances, 227 history and significance, 212-14 human resources department as gatekeeper, 222-3 inaccessible justice, 228-9 insufficient equipment and unsafe conditions, 225

mine protests, 227-8 opaque hiring practices, 222 role of government agencies, 229-30 utility of personal relationships, 223-4 working conditions, 226 good governance administration, 144-5 goods, 30-1, 172, 174, 199, 218, 237 GOSL (Government of Sri Lanka), 136, 138, 139, 141, 146 governance, 3, 15, 44, 74, 134, 136, 212, 281 corporate, 4, 7, 17, 110 good, 16, 137, 144 sustainable, 14 government agencies, 74, 138, 207, 229-30, 302. 309 Government of Sri Lanka. See GOSL (Government of Sri Lanka) governments, 1-2, 41-2, 44-5, 76-7, 91-2, 123, 133-4, 235-8, 283, 310 Brazilian, 88, 91 federal, 122, 128, 199, 317 Guinean, 267, 279-80 host, 22, 312, 316 Kyrgyz, 216, 218, 226, 230 Nigerian, 312, 317 Omani, 179, 191-3 state, 127-8 green BRI, 15 green projects, 15 'Green Silk Road', 212, 214 grievances, 210, 222-3, 227 growth, 4-6, 15, 28, 43, 53, 175-6, 211, 252 strategy, 248, 252, 261 guarantees, 42-3, 62, 63, 133, 161, 302, 314 Guinea, 22, 267-83 civil society actions, 278-81 country profile, 268-70 environmental laws and decrees, 273-5 governmental structure on mining, natural resource management, and environmental matters, 272-3 Guinea-China relations, 270-1 international treaties and standards, 276 MEDD (Ministry of the Environment and Sustainable Development), 272-3 Ministry of Environment and Sustainable Development, 272 Ministry of Geology and Mines, 272-3, 280 SMB's environmental and social record, 277 Transitional Charter, 269, 273-4 use of law by civil society, 275

Guinean Environmental Assessment Agency. See AGEE (Guinean Environmental Assessment Agency) Gulf Cooperation Council. See GCC (Gulf Cooperation Council) Gulf region, 175-6, 193-4 Haddad, Ramon, 96 health, 183, 205, 216, 225, 276 healthy environment, 160, 274 heart, 140, 180, 183, 291, 293 hearts and minds, 183 high levels of debt, 237, 243, 246 hiring practices, 222 Ho, Jianting, 288-9, 291-3 Hong Kong, 200-1, 252, 291 Hong Kong Stock Exchange, 41, 200, 208 host countries, 67-8, 85, 87, 136, 187, 211, 219 host governments, 22, 312, 316 host states, 3-4, 13-14, 16-17, 18-19, 133, 263, 297-8, 301-2. See also individual countries hotels, 30, 134, 304 housing, 160, 161, 166, 191, 201 Huawei, 1-2, 80, 126, 292 Human Resources departments, 222-3 human rights, 16-17, 20-1, 133, 156-70 abuses, 160 and BRI (Belt and Road Initiative), 158-9 for business school audiences, 171 domestic legislation and regulations, 162-4, 169 international human rights law, 157, 159-61, 171, 282 law, 158, 160, 168 for law school audiences, 169-71 obligations, 158, 161, 168-70 for policy school audiences, 171 preparatory measures, 164-5, 168 standards, 158, 161-2, 163, 170 universal, 14 HVDC (high-voltage direct current), 98-9 hybrid Chinese-international e-commerce platform ecosystem, development, 27-47 ICBC (Industrial and Commercial Bank of China), 74, 248-51, 253-61, 262, 263 Call Option, 256-7, 262 exit mechanisms, 256 Standard Bank Plc (ICBCS), 248, 257-60, 262 Standard Bank Plc (ICBCS), JVs (joint ventures), 248, 250, 256-7, 259-64

ICCPR (International Covenant on Civil and Political Rights), 159 ICESCR (International Covenant on Economic, Social and Cultural Rights), 159-60 ICs. See integrated circuits (ICs) ICSID (International Centre for Settlement of Investment Disputes), 302, 313 IEEPA (International Emergency Economic Powers Act), 118, 121-2 IFC (International Finance Corporation), 276 Performance Standards, 276 IMF (International Monetary Fund), 11, 16, 21, 69, 235-6, 237 Imperial Pacific Casino project, Saipan, 21, 197 - 211Imperial Pacific International. See IPI (Imperial Pacific International) Imperial Pacific International Holdings. See IPIH (Imperial Pacific International Holdings) imports, 70, 75, 175, 190, 237 inaccessible justice, 228-9 incentives, 7-8, 152-3, 155, 176, 180, 202 incorporation, 13, 95, 293 independence, 70, 102, 269 India, 129, 175, 179, 189 Indian Ocean, 135, 173-4, 193 Indigenous communities, 99, 164-5, 166, 169 Indigenous peoples, 160, 163, 166, 168 Indonesia, 35, 115 Industrial and Commercial Bank of China. See ICBC (Industrial and Commercial Bank of China) industrial parks, 172-3, 181, 184-6, 188-90, 193, 194 infrastructure, 10, 19-20, 77, 131-94, 239, 245, 271 facilities, 135, 138, 140, 144 investment, 93, 140, 241 projects, 20, 191, 209, 211, 238-9 initial public offering. See IPO (initial public offering) injunctions, 1, 120, 122, 305, 306, 311 injuries, 198, 204-6, 210 integrated circuits (ICs), 22, 284-96 integration, 10, 50, 61, 63, 76, 104, 110, 286 intellectual property, 130, 286, 288, 290, 292, 295 intentions, 54, 118, 199-200, 250, 291, 311 interactions, 17, 67-8, 104, 113, 226, 229 international business, 152, 253, 298 international buyers, 27, 29, 35, 45 international cooperation, 110-11, 187, 295

International Covenant on Civil and Political Rights (ICCPR), 159 International Covenant on Economic, Social and Cultural Rights (ICESCR), 159-60 International Emergency Economic Powers Act. See IEEPA (International Emergency Economic Powers Act) International Finance Corporation (IFC), 276 international human rights law, 157, 159-61, 171, 282 international investment agreements, 10 international investment strategies, 4, 8-10 international investments, 94, 237, 271 international investors, 19, 27-8, 33, 35, 47 international law, 126, 133, 166, 168, 176, 268, 308 - 9customary, 309-10, 315 International Monetary Fund. See IMF (International Monetary Fund) international standards, 10, 276, 294 international trade, 29-32, 63, 69, 152, 173, 176, 184, 238 international treaties, 276 internationalization, 86, 95, 114, 192 internet, 29, 30, 32, 35, 118 interview respondents, 215, 223 interviewees, 223, 225, 229 interviews, 70, 156-7, 166, 224-5, 230, 238, 298 worker, 197, 199 investment (treaty) arbitration, 298, 301, 306, 309, 313-14, 315, 317 investment agreements, 139, 146 international, 10 investment disputes, 298, 302, 309 investment flows, 11, 250 investment products, 28, 37 investment-related information, access to, 146-7 investment treaties. See BITs (bilateral investment treaties); foreign investment treaties investments, 2-4, 10-13, 37, 135-9, 191-2, 297-8, 302-3, 308-9, 310, 314-17 cross-border, 27-8, 301, 315 international, 94, 237, 271 Nigeria, 303, 310 US, 117, 118, 127 investor-state arbitration, 22, 146, 313-14 investors, 22, 41-2, 45-6, 154-7, 180-1, 309 foreign, 16, 61, 212-13, 216, 231, 297, 315-16 international, 19, 27-8, 33, 35, 47 IPI (Imperial Pacific International), 197-210 project, 198, 202-3, 207-8

IPIH (Imperial Pacific International Holdings), 200-1 IPO (initial public offering), 28, 33, 35, 41, 45, 47 Ishtamberdy, 214-19, 222, 224-8, 231-2 islands, 199-200, 208 Jack Ma, 29 Jalal-Abad, 214, 216 Japan, 114-15, 175, 252 Japan International Cooperation Agency (JICA), 80 Jiangsu Yanghe Distillery Co. Ltd., 20, 48-63 as iconic baijiu producer, 50-1 Jinhua, 284, 287-94 Johannesburg Stock Exchange (JSE), 248, 252 joint ventures. See JVs (joint ventures) journalists, 69-70, 167, 240 JSE (Johannesburg Stock Exchange), 248, 252 judicial review, 18, 133, 154 justice, 205, 223, 275, 292, 294 inaccessible, 228-9 social, 145 JVs (joint ventures), 22, 35, 191, 248-50, 253, 257-64, 286 agreements, 261, 262, 264, 299, 302-3, 305-6, 310-11 for business school audiences, 263-4 and changing circumstances, 22, 250, 257-9, 260, 262, 264 exit terms, 256-7 exiting, 248-64 for law school audiences, 261-2 objectives, 253 for policy school audiences, 262-3 terms and conditions, 254-5 Kenya, 20, 67-87 Kenya-China relations, 70-2 MOEST (Ministry of Education, Science and Technology), 76, 78-83, 85 NYS (National Youth Service), 76 Sino-Kenyan relations, 68, 69-70 Kichi-Chaarat, 214-16, 219-22, 224-5, 226-9, 231-2 Kong Xianghu, 198, 202, 206 Kumtor, 212-14, 217 Kyrgyz authorities, 213, 216, 218, 223, 226, 230, 231 Kyrgyz workers, 214-15, 222, 226 Kyrgyzstan. See gold mining in Kyrgyzstan labor, 8, 17, 18, 21, 202-3, 209-10

labor abuses, 21, 197, 198-9, 204-5, 207, 208, 211

Downloaded from https://www.cambridge.org/core. IP address: 3.145.2.74, on 27 Apr 2025 at 20:54:02, subject to the Cambridge Core terms of use, available at https://www.cambridge.org/core/terms. https://doi.org/10.1017/9781009457859.023

labor conflicts, 21, 212-32 for business school audiences, 232 for law school audiences, 231 for policy school audiences, 231 labor disputes, 212-14, 228 labor laws, 16, 153, 201, 226 labor rights, 209, 228, 230 land rights, 160, 278, 281 language(s), 104, 114, 206, 211, 230, 232, 240, 305, 315 Latin America, 12, 18, 20, 88-9, 92, 94. See also individual countries law, 18, 56-8, 94, 125-7, 150, 153, 163, 204, 210-11, 282 domestic, 139, 161-2 human rights, 158, 160, 168 Nigerian, 308, 310, 311 rule of, 14, 16, 129, 134, 270, 281 law enforcement agencies, 197, 199, 223 lawsuits, 36, 120, 129, 147, 197, 207, 282, 317 class action, 199 lawyers, 20, 22, 197, 210, 215, 226, 298, 314 Lazada, 35-6 leadership, 85, 113, 149, 181, 185 legal actions, 128, 129, 294, 306, 309, 313 legal advisors, 62, 90 legal authorities, 121, 139 legal disputes, 161, 294, 309 legal risks, 46, 209 legal standards regional, 161-2 transnational, 161-2 legal strategies, 22, 110, 268 legal systems, 17, 175, 273, 294 legislation, 15, 73, 133, 158, 271 domestic, 158, 162-4 lenders, 239-40, 242, 245 lending, 11, 21, 240, 245, 246-7 practices, 17, 239-41, 244-5, 246 Li, Tom, 48-9, 52-4, 55, 58, 78-83 liabilities, 6, 159, 197, 209, 255, 257 licenses, 32-4, 94, 95, 200, 218 licensing collaboration, 288-9, 290 listed companies, 6, 58, 74 litigation, 16, 20, 22, 86, 130-3, 147-9, 197-8, 214 administrative, 279-82 TikTok, 120-2 tort, 282 livelihoods, 142, 145, 165, 167, 169, 277 loans, 76, 102, 136, 182, 238-40, 241-2, 244-6 local authorities, 16, 215, 223, 229, 230

local communities, 80, 169, 216, 221, 229-30, 267, 277-8, 281 local courts, 16, 44 local employees, 180, 228, 229, 230 local governments, 44, 91, 149, 187, 198-9, 229 local labor, 3, 179-80 local law, 3, 13, 15-16, 192, 197, 198 local populations, 183, 192, 211, 221-2, 229-30, 316 local public law, 20, 133-55, 311. See also CPC (Colombo Port City) for business school audiences, 154 for law school audiences, 153 for policy school audiences, 154 local residents, 211, 222, 229, 267 local stakeholders, 78, 214, 272 local workers, 21, 179, 212, 225, 229 localization strategies, 18, 20, 88-112 for business school audiences, 111-12 for law school audiences, 108-10 for policy school audiences, 110-11 lock-in provisions, 249-50, 256, 261-2, 264 logistics, 38, 74, 172, 191 losses, 122, 153, 157, 257-9, 260, 309, 317 low-income countries, 22, 235-6, 246 Lower Sesan II, 21, 156-71 construction, 166-7 implications and outlook, 167-8 M&A (mergers and acquisitions), 20, 48-63, 97,286 failure rate, 56 industry, 62 main steps, 59 strategies, 62 Ma, Jack, 29, 30-1, 44-5 Macau, 200, 291 machines, 77, 86 Mainland Area, 289-90 management, 6, 73, 161, 181, 214, 303 managers, 78, 202, 203-5, 206, 215, 303-5 Chinese, 18, 73, 87, 101, 104, 223 manufacturing, 172, 191, 225, 284, 287, 316 Maritime Silk Road. See MSR (Maritime Silk Road) market access, 7, 67 market competition, 31, 92, 108, 286 market concentration, 108, 111 market economy, 54, 125 socialist, 5

market power, 35, 40-1

market shares, 52, 108, 287

Downloaded from https://www.cambridge.org/core. IP address: 3.145.2.74, on 27 Apr 2025 at 20:54:02, subject to the Cambridge Core terms of use, available at https://www.cambridge.org/core/terms. https://doi.org/10.1017/9781009457859.023

```
markets, 23, 43-4, 87, 89, 91-2, 130-3, 188
  emerging, 3, 20, 57, 250-2, 259, 296, 301
  foreign, 20, 93, 97
mass dismissal, 214, 228
MCC (Metallurgical Corporation of China),
    197-8, 198, 201-6, 207-10
MDT (Memes Droits pour Tous), 279-80
mechanisms, 13, 108, 152, 210, 261, 262
  exit, 250, 256, 262, 264
media, 3, 81, 87, 167, 199, 207, 210, 231
  social, 32, 81, 113, 117, 229
Mekong, 161, 164, 165, 167-8
Mekong Agreement, 161, 164
Memes Droits pour Tous. See MDT (Memes
     Droits pour Tous)
Memoranda of Understanding. See MOUs
    (Memoranda of Understanding)
memory chips, 287, 288-90, 292
MENA (Middle Eastern and North African),
    172, 190
mergers. See M&A (mergers and acquisitions)
Metallurgical Corporation of China. See MCC
    (Metallurgical Corporation of China)
Micron, 22, 284-96
Micron Memory Taiwan Co., Ltd. (MMT),
     288-9
Middle Eastern and North African (MENA)
    region, 172, 190
middle-income countries, 3, 10, 12, 136
migrant workers, 179, 211
mines, 213-14, 219, 221-2, 224-6, 231, 238,
    272-3, 280
  Ishtamberdy, 214-19, 222, 224-8, 231-2
  Kichi-Chaarat, 214-16, 222, 224-5, 231-2
  protests, 227-8
mining, 13, 215-18, 222, 224-5, 227, 238, 269,
    272 - 3
  bauxite, 269-70, 276-8
  companies, 222, 224, 229, 274. See also
     individual companies
  gold. See gold mining in Kyrgyzstan
  roads, 276-8
Ministry of Commerce. See MOFCOM
    (Ministry of Commerce)
misappropriation of trade secrets, 284, 286,
    290-1, 293
mitigation strategies, 306
MMT (Micron Memory Taiwan Co., Ltd.), 288-9
Mnuchin, Steve, 117
mobile phones, 30, 35, 38, 123
MOFCOM (Ministry of Commerce), 8-10,
    184, 272
```

money, 37, 207-8, 210, 236, 240, 270 Montana, 128 MOUs (Memoranda of Understanding), 10, 57, 95, 97, 139, 189 Moutai, 50-3 MSR (Maritime Silk Road), 172, 173, 176 multinational companies/corporations/firms, 47, 87, 110, 112-14, 129-30, 287 Nairobi, 70, 81-2, 85 NARI, 104 National Development and Reform Commission. See NDRC (National Development and Reform Commission) National People's Congress of China. See NPCSC (National People's Congress of China) national security, 115-17, 118-19, 121, 123, 128-9, 143-4 National Youth Service (NYS), 76 nationality, 101, 108, 213, 221, 225 Natural Justice, 277-9, 280 Natural Resource Management, 162-3, 164, 272 natural resources, 10, 241, 269, 300 NDRC (National Development and Reform Commission), 8-10, 185, 271-2 BRI Center, 15 negative impacts, 27, 32, 45, 145, 161, 165, 238 NEPZA (Nigeria Export Processing Zones Authority), 305, 307, 311 New South Group (NSG), 304 new world wine, 54-6 New York Convention, 313, 316 New York Stock Exchange. See NYSE (New York Stock Exchange) NGOs (nongovernmental organizations), 21, 22, 156, 164, 167, 279 Nigeria, 22, 297-317 annual FDI flow from China, 299, 300 court proceedings, 302, 306, 310, 311 government, 312, 317 law, 308, 310, 311 NEPZA (Nigeria Export Processing Zones Authority), 305, 307, 311 police, 305-6, 311, 317 Ningxia and Duqm, 181, 183-5, 186 NIS (Nigerian Immigration Service), 304 nongovernmental organizations. See NGOs (nongovernmental organizations) NPCSC (National People's Congress of China), 125-6 NSG (New South Group), 304

NYS (National Youth Service), 76 NYSE (New York Stock Exchange), 27, 45, 47, 105,110 OA Global Markets Business, 249, 253-5 obligations, 158, 160-2, 163, 201, 256, 281 Occupational Safety and Health Administration. See OSHA (Occupational Safety and Health Administration) ODI (overseas direct investment), 2-5, 8-10, 11-12, 14-15, 28, 35, 45-6, 47. See also FDI (foreign direct investment) effects, 14-16 main risks and challenges, 57 and Party-State, 12-14 trends, 11-12 OECD (Organisation for Economic Co-operation and Development), 240 Ogun Guangdong Free Trade Zone, 298-301 Ogun Guangdong Free Trade Zone Company (OGFTZ Company), 303, 305, 307 Ogun State, 298-301, 302-6, 309-11, 315, 316-17 government, 303-4 High Court, 305, 307 oil, 172, 175, 188, 194, 241 oil refinery deal, 258-9 Oman, 21, 107, 172-94. See also Dugm China-Oman relationships, 176-7 facts, 175 GCC (Gulf Cooperation Council), 174 - 6government, 179, 191-3 Oman Wanfang LLC, 181, 184 Omani students, 177, 184 online fraud, 28, 34 'opening and reform', 5 Oracle, 119-20, 125, 128 OSHA (Occupational Safety and Health Administration), 204-5 overseas direct investment. See ODI (overseas direct investment) overseas investments. See Introductory Note overseas projects, 4, 15-17, 73, 271 owners, 17, 215, 221, 228 ownership, 5, 13, 59, 162, 220-1, 226, 303 foreign, 32, 34, 180 state, 6, 29

PAA (Project Approving Agency), 138, 142 Pakistan, 107, 129, 179, 243 pandemic, COVID-19, 11-12, 83, 185, 236, 237, 244, 246, 285 parent companies, 7, 81, 201, 282, 303, 306 Paris Club, 235-6, 243-4, 246-7 partnerships, 97, 101, 184, 248, 250, 256, 263 Party-State, 2-3, 4, 6-8, 12-14 and overseas direct investment, 12-14 passports, 198, 204-6 Patriotic Front. See PF (Patriotic Front) penalties, 45, 128, 291 People's Bank of China (PBOC), 42 People's Liberation Army Navy, 189 People's Republic of China. See China performance, 14, 259, 262, 264 personal relationships, 223-4 PES (Philadelphia Energy Solutions), 258 petitioners, 147-8, 308 petitions, 117, 147-9 petroleum, 2, 172, 241, 301 PF (Patriotic Front), 237 Philadelphia Energy Solutions (PES), 258 Philippines, 35, 94, 107-8 physical injuries, 198, 206, 210 platform firms, 42, 46 platforms, social media, 115, 229, 231, 290 Plena Transmissora, 95, 96 police, 40, 304, 305-6, 311, 317 policies, 3-4, 11-12, 18-19, 46, 93, 262-3 adjustments, 139, 145-6 policy banks, 9, 21 policymakers, 111, 209-10, 248 political risks, 28, 44, 46, 94, 101, 117, 126, 130 mitigation, 20 political unrest, 134, 221, 229 politicians, 120, 143, 240 politics, 69, 133, 136, 294 Port City Act, 152-5 ports, 138-9, 172-4, 176, 188-90, 193, 276-8. See also CPC (Colombo Port City) potential risks, 86, 116, 127, 245 poverty, 3 alleviation, 14, 43-4, 69, 157, 237 power plants, 97, 180 coal-fired, 267-8, 279-81 fired, 277, 278 PR. See public relations (PR) preparatory measures, 164-5, 168 prices, 30, 55, 108, 147, 157, 257 private companies/firms, 2, 5, 7-9, 35, 46, 94, 274, 299. See also individual companies private enterprise, 42, 263 private sector, 6, 31, 92, 179, 218, 243

private tech firms, 32-3, 41, 44 products, 29-30, 37, 43-5, 53, 54-5, 78 profitability, 41, 182, 192, 232 profits, 5, 6, 13, 39, 42, 93-4, 180, 269 Project Approving Agency. See PAA (Project Approving Agency) Project Company, 139-41, 144-7 protests, 145, 222, 224, 227-8 provincial councils, 149, 151 PTD (Public Trust Doctrine), 148-9 public auctions, 91-2, 96-7, 105 public diplomacy, 180, 185, 192 public interest, 147, 163, 308 public law, local, 20, 133-55, 311 public offer of shares, 59 public relations (PR), 2, 81-2, 231 Public Trust Doctrine (PTD), 148-9 publicly traded/listed companies, 59, 105, 263 Rajapaksa regime, 135, 143, 149-50 reclamation work, 137, 139-42, 144-5 recruiters, 203, 206, 209 recruitment, 45, 82, 210, 290. See also hiring practices fees, 198, 203, 205 redress, 210, 227, 282 refineries alumina, 182, 193, 267-8, 277, 279, 281 oil, 258-9 Philadelphia, 257-8 reforms, 5, 92, 95, 179-80, 199, 315, 317 regional legal standards, 161-2 regulation(s), 8-9, 15, 73, 153-4, 162-4, 170, 202 - 3administrative, 158, 162 financial, 19, 28, 186 regulators, 17, 18, 20, 40, 42, 45, 61, 208 regulators, Chinese, 14, 39-42, 43, 45 regulatory approval, 254-5, 289 regulatory bodies, 74, 108-10 regulatory environments, 4, 16, 20, 89, 108, 127, 296 regulatory frameworks, 91-3, 95, 108, 111, 187, 293 regulatory measures, 110, 210, 295 renewable energy, 105, 168, 184, 274 representative offices, 75, 252, 255, 290 representatives, 126, 165, 185, 215, 230, 312 residents, local, 211, 222, 229, 267 resilience, 92, 133, 241 resources, 17, 18, 148, 220, 230, 240, 241, 253 human, 222-3, 229

mineral, 218, 269, 270 natural, 10, 241, 269, 300 respondents, interview, 215, 223 responsibilities, 16, 59, 93, 141, 159, 169-70, 210, 310 restrictions, 1, 34-5, 125-6, 140-1, 262, 298 revenues, 83, 106, 114, 140, 219, 242 Right to Information (RTI) Act, 146 rights, 140, 159, 161, 168-9, 218, 311, 314 contractual, 136, 146, 305 cultural, 169-70, 280 human. See human rights Rio de Janeiro, 89, 95, 100, 104 risks, 36-7, 46, 56-7, 101-2, 193, 210-11, 295-6, 317 - 18investment, 302, 306 legal, 46, 209 political, 28, 44, 46, 94, 101, 117, 126, 130 potential, 86, 116, 127, 245 rivers, 166-7, 224, 278 roads, 74, 238, 267, 304, 309 Rong, Letian, 288, 291-3 Rousseff, Dilma, 88 RTI (Right to Information), 146 Rubio, Marco, 117 rule of law, 14, 16, 129, 134, 270, 281 Russia, 35, 69, 115, 174, 259 Ruto, William, 80, 85 safety, 141, 201, 210, 225, 271 measures, 159, 204, 225, 230 Saipan, 21, 197-211 aftermath, 208 government and private enforcement, 205 - 6labor abuses, 21, 197, 198-9, 204-5, 207, 208, 211 recruitment of workers, 202-3 worker and civil society efforts, 206-8 salaries, 120, 225-6, 289 Sale and Purchase Agreement, 248-50, 254-8, 261-2, 263-4 SAMR (State Administration for Market Regulation), 39-41 Santiago Stock Exchange, 48, 52, 58-9 SASAC (State-owned Assets Supervision and Administration Commission), 7, 9, 93 SB Group (South African Standard Bank Group), 248-62, 263-4 growth strategy, 252-3 Put Option, 256 SB Plc. See Standard Bank Plc

SBLH (Standard Bank London Holdings Limited), 249, 254, 255-6, 258 SCARC (Standing Cabinet Appointed Review Committee), 138-9 scholarships, 78-9, 82, 84, 184 schools, 78, 81, 83, 184, 191 scrutiny, 158, 213-14, 239, 244, 293-4 public, 142, 144 SDGs (Sustainable Development Goals), 212, 214 security, 3, 10, 113, 172, 214, 257 data, 116, 124 national, 115-17, 118-19, 121, 123, 128-9, 143 - 4sellers, 30, 31, 36, 57 semiconductor industry, 284-7 services, 43-5, 114-16, 124, 180, 218, 247, 273, 290 financial, 27-8, 36, 45, 47, 74, 153 SEZAD. See Oman SEZs (special economic zones), 21, 149-50, 152, 172-94,300 for business school audiences, 193-4 CPC (Colombo Port City), 149-50, 152 Duqm/Oman, 172-94 for law school audiences, 192 Oman. See Oman for policy school audiences, 193 Shekou model, 190-2 SGBH (State Grid Brazil Holding), 88, 95-7, 100-1,104 accessing other stages of production chain, 104 - 7directors, 96, 108 SGBP (State Grid Brazil Power), 105-6 SGCC (State Grid Corporation of China), 88-112 arrival in Brazil, 93-7 assets in Brazil, 105 assets in Brazil via SGBH and CPFL, 107 global assets, 90 SGID (State Grid International Development Limited), 94, 105 Shanghai, 5, 29, 32, 52, 115, 252 shareholders, 6, 33-4, 52, 59, 102, 141, 218, 257 - 8shares, 59-61, 94, 96, 122-3, 249-50, 255-7, 259-60, 261-2 Shekou model, 190-2 Singapore, 35, 114, 116, 252, 255, 276, 305, 317 Sino-African JVs, 248-50, 261, 262 Sino-Arab Wanfang Investment Management Ltd., 173, 180-1 Sino-Kenyan relations, 68, 69-70

SLPA (Sri Lanka Ports Authority), 137-9, 140-3, 144, 146-8 small and medium-sized enterprises. See SMEs (small and medium-sized enterprises) SMB (Société Minière de Boké), 267-9, 272, 274. 276-82 environmental and social record in Boké, 277 - 9SMEs (small and medium-sized enterprises), 28, 31, 35-7, 43, 181 social impacts, 99, 271, 282 social media, 32, 81, 113, 117, 229. See also TikTok platforms, 115, 229, 231, 290 socialist market economy, 5 Société Minière de Boké. See SMB (Société Minière de Boké) socioeconomic inequalities, 134, 213, 228 sociopolitical contexts, 68, 73 SOEs (state-owned enterprises), 2, 5, 7-8, 20-1, 48-50, 67-8, 85-8, 138. See also individual enterprises central, 9, 13, 62 South Africa, 69, 243, 248-64 banking JV and changing circumstances, 22, 250, 257-9, 260, 262, 264 exit terms of banking JV, 256-7 Johannesburg Stock Exchange (JSE), 248, 252 objectives of banking JV, 253 terms and conditions of banking JV, 254-5 South African Standard Bank Group. See SB Group (South African Standard Bank Group) South China Sea dispute, 94 South-east Asia, 27-8, 35, 45. See also individual countries South Korea, 175, 192, 287 sovereign debt restructuring, 21, 235-47 for business school audiences, 247 Chinese practices, 241-4 implications for Zambia and Africa, 244-5 for law school audiences, 246 for policy school audiences, 246-7 sovereign debtors, 239, 242 sovereign states, 153, 185, 241, 298, 309, 311, 314-16 sovereignty, 153, 241, 262 special economic zones. See SEZs (special economic zones) SPIC (State Power Investment Corporation), 280 SPVs (Special Purpose Vehicles), 95, 100

Sri Lanka, 20, 133-55, 174. See also CPC (Colombo Port City) background to China-funded infrastructure projects, 134-6 Cabinet of Ministers, 139, 144-5, 150 Port City Act, 152-5 Rajapaksa regime, 135, 143, 149-50 Right to Information (RTI) Act, 146 UDA (Urban Development Authority), 144, 146 Sri Lanka Ports Authority. See SLPA (Sri Lanka Ports Authority) stability, 94, 175, 237, 271 stakeholders, 67-8, 81, 85, 165-6, 209-10, 212, 215 local, 78, 214, 272 Standard Bank London Holdings Limited. See SBLH (Standard Bank London Holdings Limited) Standard Bank Plc, 249, 252-8, 261 standards, 3, 62, 91, 236, 275-6, 282 human rights, 158, 161-2, 163, 170 IFC Performance, 276 international, 10, 276, 294 Standing Cabinet Appointed Review Committee. See SCARC (Standing Cabinet Appointed Review Committee) State Administration for Market Regulation. See SAMR (State Administration for Market Regulation) State Council, 5, 7, 8, 285 State Grid Brazil Holding. See SGBH (State Grid Brazil Holding) State Grid Brazil Power. See SGBP (State Grid Brazil Power) State Grid Corporation of China. See SGCC (State Grid Corporation of China) state levels, 123, 127, 129 State-owned Assets Supervision and Administration Commission. See SASAC (State-owned Assets Supervision and Administration Commission) state-owned banks, 31, 46 state ownership, 6, 29 State Power Investment Corporation. See SPIC (State Power Investment Corporation) strategic location, 174-6, 188 strategies, 62, 86, 104-5, 110-12, 253, 306, 317 communication, 229, 231 coping, 119-24 exit, 262, 264 growth, 248, 252, 261

legal, 22, 110, 268 localization, 18, 20, 88-112 M&A (mergers and acquisitions), 62 mitigation, 306 students, 4, 76-7, 79-80, 82, 83, 123, 177, 184 subcontracting, 21, 105, 197-9, 209-10 subcontractors, 201-3, 205-6, 210 subsidiaries, 75, 94-5, 102-3, 105, 200-1, 220-1, 309 superpowers, 129, 193 supply chains, 2, 284, 285-6, 293, 296 Supreme Courts, 142, 147-51, 228, 288, 291 suspension, 42, 45, 83, 143-5, 219, 243 sustainability, 111, 239, 241, 246 sustainable development, 14-15, 16, 161-3, 268, 271-2,274 Sustainable Development Goals (SDGs), 212, 214 sustainable governance, 14 Suzhou Gold Mantis. See Gold Mantis synergies, 53, 57, 63, 95 Taiwan, 22-3, 284, 289-90, 291-4, 295 courts, 284, 287, 294 MOEAIC (Investment Commission of the Ministry of Economic Affairs), 289-90, 291 Taobao, 27, 30, 39-40, 45 tariffs, 55, 199 taxes, 30, 256, 269, 273 teams, 58, 62, 79, 81, 83, 97, 101 Technical, Vocational and Entrepreneurship Training. See TVET (Technical, Vocational and Entrepreneurship Training) project technology, 82, 88, 184-5, 187, 291-3, 295-6 firms, 12, 34, 41-2, 44. See also individual firms Tencent, 39, 41, 114-15 TikTok, 20, 113, 115-30 Americanization, 113, 119-20 banning, 113, 115-19, 121-2, 126-8 in Biden era, 122-4 for business school audiences, 130 and ByteDance, 114-15 coping strategies, 119-24 creators, 121-2 for law school audiences, 127-9 litigation, 120-2 for policy school audiences, 129-30 reactions from ByteDance and Chinese government, 124-6 TikTok Global, 119-20 use on US government devices, 116, 123-4, 128

tourism, 69, 152, 191, 199 tourist workers, 203-5 tourists, 177, 199, 203-4, 205, 208 trade, 3, 54, 74, 126, 130, 172, 180, 277 trade secrets, 22, 284-96 for business school audiences, 295-6 law and politics, 294 for law school audiences, 294 misappropriation, 284, 286, 290-1, 293 for policy school audiences, 294 theft, 289, 290-1, 293 trade unions, 69, 207, 215, 226, 230 trade war, US-China, 1, 3, 12, 22 training, 74, 76-7, 81-2, 83, 183-4, 193, 204, 225 transmission lines, 92, 95-6, 97-100, 104-5 transmission lines, Xingu-Estreito, 88-9, 90, 99-104, 108, 110 transnational legal standards, 161-2 transparency, 146, 158, 166, 236, 240, 245-6 transport, 10, 69, 70, 135, 191, 194, 201, 218 Transportation Security Administration (TSA), 117 treaties. See BITs (bilateral investment treaties); foreign investment treaties; international treaties Trump, Donald, 117-21, 123, 124, 127, 130 Trump administration, 1, 121, 122, 126 trust, 36-9, 40, 149, 229, 245, 296 TSA (Transportation Security Administration), 117 TVET (Technical, Vocational and Entrepreneurship Training) project, 74-7, 80, 83-6 implementation challenges, 77 institutions, 77, 79, 81, 85 Phase I, 76, 77, 86 Phase II, 76-7, 78 UDA (Urban Development Authority), 144, 146 Uganda, 80, 83 UHVDC (ultra-high-voltage direct current), 88,100 Ukraine, 69, 174, 259 UMC-Jinhua case, 22, 284, 287-9, 290-5 court case, 287-9 international responses, 291-3 regulatory analysis, 289-91 UNCITRAL (United Nations Commission on International Trade Law), 298 UNDRIP (United Nations Declaration on the Rights of Indigenous Persons), 159-60

UNFCCC (UN Framework Convention on Climate Change), 272, 276 UNGPS (United Nations Guiding Principles on Business and Human Rights), 159-60 United Kingdom, 52, 114, 307, 316-17 United Nations Commission on International Trade Law (UNCITRAL), 298 Declaration on the Rights of Indigenous Persons (UNDRIP), 159-60 Framework Convention on Climate Change (UNFCCC), 272, 276 Guiding Principles on Business and Human Rights (UNGPS), 159-60 Resolution on the Right to a Clean, Healthy and Sustainable Environment, 157, 160 United States, 13, 199, 283-6, 291-4. See also Saipan Agency for International Development (USAID), 167 Constitution, 120, 122, 128 Department of Commerce, 1, 120, 122, 292 Department of Justice, 292, 294 Department of Labor (USDOL), 199, 205, 207 - 8government, 113, 116, 118, 122, 124, 291, 294 market, 113, 115, 199 Montana, 128 oil refinery deal, 258-9 state governments, 127-8 and TikTok, 113-30 Trade Representative (USTR), 39 TSA (Transportation Security Administration), 117 US-China tech war, 295-6 US-China trade war, 1, 3, 12, 22 universal human rights. See human rights unsafe conditions, 206, 225 unsolicited proposals, 138-9 Urban Development Authority. See UDA (Urban Development Authority) US investment, 117, 118, 127 USDOL. See United States, Department of Labor (USDOL) users, 28, 36-8, 40, 115, 116, 118, 121, 128 USTR (US Trade Representative), 39 variable interest entities (VIEs), 20, 28, 32-6, 46 videos, 117, 207, 312 Vietnam, 35, 156, 161, 164 villages, 79, 88, 223-4, 230

visas, 94, 180, 199, 203, 205, 206, 208, 211

VSPT (Viña San Pedro Tarapacá S.A.), 20, 48, 49-50, 51-2, 58-62, 63 directors, 59 main shareholders, 59 wages, 73, 159, 209, 210, 227 Walmart, 119 Wang, Fred, 52-4 Wang, Yongming, 288 water, 51, 180, 219, 304 clean, 166 sources, 165, 224 wealth management products. See WMPs (wealth management products) WeChat, 121, 206 wine, 48-63 wineries, 54, 58, 61, 63 WMPs (wealth management products), 37, 46 women, 29, 134, 215, 222 worker interviews, 197, 199 workers, 73, 198-200, 201-8, 209-11, 214-15, 222-8, 231 Kyrgyz, 214-15, 222, 226 migrant, 179, 211 tourist, 203-5 workforces, 6, 179, 200, 205, 216 working conditions, 214, 224, 226 World Bank, 11, 16, 21, 187, 235-6, 238 Wuliangye, 50-3

Xi Jinping, 7, 32, 193, 207, 244, 268, 270, 272, 279 Xingu-Estreito transmission line, 88-9, 90, 99-104, 108, 110 design, 103 Xingu-Rio transmission line design, 106 Yanghe, 48-54, 56, 58-61, 63 Yemen, 174, 188-9 Yu'ebao, 37 Zambia, 13, 21, 70, 83, 235-47 government, 235, 238, 243, 244 implications of Chinese sovereign debt restructuring practices, 244-5 PF (Patriotic Front), 237 Zenith, 299, 303-6, 311 Zhongfu. See Zhongshan Fucheng Industrial Investment Co. Ltd., dispute between parties Zhongfu FHC Action, 305 Zhongshan Fucheng Industrial Investment Co. Ltd., 22, 297-317 arbitration, 308-14 dispute between parties, 303-5, 306, 307, 309-12, 315 mitigation strategies, 306 Nigeria-related court proceedings, 305-6 relationship between parties, 303 Zimbabwe, 83