

A longitudinal study of healthcare workers' mental health during Western Australia's unique policy response to COVID-19

Elizabeth A. Newnham, Enrique L. P. Mergelsberg, Susanne Stanley, Sean Hood, Jessica Tearne, Antonio Celenza, Teresa Stevenson, Nahal Mavaddat, Gavin Demore, Hyranthi Kavanagh and Peter M. McEvoy

Background

Western Australia's response to the COVID-19 pandemic was swift and effective in implementing public health protections and preventing the spread of the virus for the first 2 years. However, healthcare staff continued to be at increased risk of mental health concerns.

Aims

To investigate the longitudinal patterns of post-traumatic stress symptoms (PTSS), depression and anxiety among healthcare workers in Western Australia, and the risk and protective factors associated with changes in status during the first wave.

Method

Participants comprised 183 healthcare staff working at tertiary hospitals and major clinics across Perth, for whom longitudinal data were available. Questionnaire data were collected before Western Australia's first major COVID-19 community wave in early 2022 and following the first wave in late 2022. Online surveys comprised validated measures assessing psychological symptoms, risk and protective factors, and original measures of workplace factors.

Results

Overall rates of PTSS, depression and anxiety remained stable across the two assessment points. However, latent growth models revealed that those with lower PTSS, depression or anxiety symptoms at baseline reported a larger increase in

The COVID-19 pandemic has had a profound impact on the mental health of healthcare workers globally. The nature of the pandemic, including the high transmissibility of the virus, lack of effective treatments, unprecedented workload and shortages in personal protective equipment (PPE), resulted in significant challenges for healthcare staff,^{1,2} with ongoing consequences for mental health.^{3,4} In addition, healthcare workers have had to navigate complex ethical dilemmas, such as deciding who should receive treatment when resources are limited, which have resulted in moral distress.^{5–7} Social isolation, stigma and dealing with extensive absenteeism within the workforce have all created further burdens and mental health risk during varied stages of the pandemic.⁸ A now extensive evidence base highlights the high mental health need and range of factors associated with psychological distress among hospital staff responding to COVID-19.^{9,10} Recent evidence suggests that nuanced factors may be associated with changes in mental health over time.³

Longitudinal research to date has provided valuable insights into the psychological impacts of the pandemic.^{4,11} A recent systematic review of longitudinal research across disasters and health emergencies indicated that pandemics are associated with significantly higher levels of post-traumatic stress symptoms (PTSS) compared with most other disaster types, and higher levels of anxiety that reduced after the first year to levels consistent with other symptoms over time, and those with higher symptoms at baseline had a smaller decline over time, indicating a 'catch-up' effect. Workplace stressors, sleep difficulties and trauma exposure were key risk factors for changes in psychological symptoms from baseline, and workplace and social supports played protective roles.

Conclusions

Improvements in systemic workplace factors are needed to support healthcare workers' mental health during periods of acute stress, even in settings with high levels of emergency preparedness.

Keywords

Anxiety or fear-related disorders; depressive disorders; service development; trauma and stressor-related disorders; longitudinal data.

Copyright and usage

© The Author(s), 2024. Published by Cambridge University Press on behalf of Royal College of Psychiatrists. This is an Open Access article, distributed under the terms of the Creative Commons Attribution-NonCommercial licence (http://creativecommons.org/licenses/by-nc/4.0), which permits non-commercial re-use, distribution, and reproduction in any medium, provided the original article is properly cited. The written permission of Cambridge University Press must be obtained prior to any commercial use.

disasters.¹² Longitudinal studies of healthcare workers' mental health symptoms have revealed worsening psychological symptoms over time,^{13–15} although a small number have demonstrated improvements in the latter stages of the pandemic.³ Importantly, workload stress has increased over the pandemic period across global settings,¹⁵ increasing psychological stress among staff,¹⁶ with significant implications for retention and staff leave patterns.^{17,18} To date, studies have focused on areas heavily affected by the pandemic, and few studies have explored the mental health impacts for healthcare workers operating in settings with wide-spread public health protections.¹⁹

Western Australian context

Western Australia's early response to the COVID-19 pandemic was proactive and effective in preventing the spread of the virus.²⁰ The state government implemented a range of measures in the initial stages, including international and state border closures, quarantine requirements, rapid lockdowns and an extensive vaccination campaign. As a result, 99% of the 2.7 million population had received two COVID-19 vaccinations and 65% had received three vaccinations before the first major community outbreak in March 2022,^{21,22} and thus healthcare staff had been largely protected from infection risk and surges in healthcare need. However,

witnessing the pandemic's effects on the physical and mental health of healthcare staff overseas created significant anticipatory stress.²³ An assessment of PTSS, depression and anxiety status among Western Australian healthcare staff in the lead up to the borders reopening (and the first major community wave) demonstrated moderate levels of mental health concerns, despite the low number of COVID-19 cases.¹⁹ Reported mental health concerns were lower than those recorded in other states of Australia^{2,24,25} and global reports,^{26,27} indicating some support for the mental health effects of strong protections early in the pandemic.¹⁹

Study aims

Western Australia's engagement in emergency preparedness for the 2 years preceding the COVID-19 outbreak presents a unique setting to explore the longitudinal impacts of pandemic response on the healthcare system. Accordingly, we aimed to determine the risk and protective factors associated with changes in mental health status among Western Australian healthcare workers responding to the pandemic. We assessed symptoms of PTSS, depression and anxiety both before and after the first major community wave of COVID-19, and measured a range of risk and protective factors at each time point. Building on the findings at baseline,¹⁹ it was hypothesised that (a) PTSS, depression and anxiety symptoms would increase across the sample after the first COVID-19 wave in Western Australia; (b) female gender, nursing professions, sleep difficulties and workplace stressors would be associated with increases in PTSS, depression and anxiety symptoms over time; and (c) higher levels of social support, workplace support and older age would play a protective role for PTSS, depression and anxiety symptoms over time.

Method

Participants and procedure

The authors assert that all procedures contributing to this work comply with the ethical standards of the relevant national and institutional committees on human experimentation and with the Helsinki Declaration of 1975, as revised in 2013. All procedures involving human participants were approved by the Department of Health North Metropolitan Area Mental Health Services Human Research Ethics Committee (approval number: RGS-4034). Healthcare staff employed at four major tertiary hospitals and a large mental health service in metropolitan Perth and the Peel region were invited to participate. All health staff (including doctors, nurses, midwives, allied health professionals, auxiliary staff, executives and management) were eligible. The study was promoted via online flyers through Department of Health staff communications, hospital-wide forums and team meetings. A website was established, accessed via a QR code on the flyer, which would direct staff to the survey. All participants provided written informed consent online before accessing the survey at each time point. Participants completed the first survey between 30 November 2021 and 7 March 2022. The data were deidentified, and participants created a private unique code to link data at later stages. Respondents were asked to provide their email address to enable follow-up, which was stored separately to the data. The follow-up assessment was conducted between 5 September and 31 October 2022. All participants who had consented and provided an email address were sent an email inviting their participation in the second survey. Completion of the questionnaires took 15–20 min. At each time point, three participants were selected at random and sent a \$50 supermarket gift voucher to thank them for their time.

Measures

A suite of validated and original measures was administered at each time point via an online survey.²⁸ Full psychometric details for the study measures have been published previously.¹⁹

Demographic characteristics

Demographic data were collected on age, gender, profession, department, work setting, employment status, prior experience working with infectious disease, COVID-19 exposure and training.

Workplace factors

Work-related stressors and supports scales were developed by the study team, based on a review of the relevant literature, consultations with healthcare staff (n = 7), and team expertise. The scales were designed to capture relevant stressors and supports and were revised at follow-up to reflect the current context. Workplace stressor items included concerns regarding infection (COVID-19 and other illness), increases in workload, access to PPE, financial security, team cohesion, management of home and work responsibilities, and stigma. Supports included frequent and timely information, clarity of responsibilities, access to PPE, hospital leadership responsiveness, team and management support. Workplace stressors and supports were measured on a five-point Likert scale, sum scores were calculated, and higher scores indicated higher levels of workrelated stress or satisfaction, respectively. Internal consistency was high at baseline for workplace stressors ($\alpha = 0.88$, $\omega_t = 0.90$) and supports ($\alpha = 0.91$, $\omega_t = 0.92$).

Protective factors

Coping strategies were assessed with the four-item Brief Resilient Coping Scale questionnaire,²⁹ rated on a five-point Likert scale ($\alpha = 0.71$). Higher scores indicated better coping. Social support was measured with the three-item Oslo Social Support Scale³⁰ ($\alpha = 0.77$). A sum score was calculated (range: 3–14), with higher scores indicating stronger social support. The average interitem correlation was good (Mean r = 0.55), with $\alpha = 0.77$.

Sleep quality

Sleep difficulties were assessed with the Sleep Condition Indicator.³¹ A sum score was calculated ranging from 0–32, with higher scores indicating greater sleep difficulty. We applied a cut-off score of 16 to report prevalence of probable insomnia disorder, shown to have a sensitivity of 89% and specificity of 82%.³¹ The average interitem correlation was good (Mean r = 0.52), with $\alpha = 0.88$ at baseline.

PTSS

Trauma exposure was measured via the PCL-5 Trauma Checklist, and PTSS were assessed with the Primary Care PTSD Screen for DSM-5.³² A sum score was calculated for those who experienced trauma, on five items related to the experience they listed as most distressing (range: 0–5, higher scores indicating higher levels of PTSS). The average interitem correlation suggested that the items were homogeneous, but also containing sufficient unique variance (Mean r = 0.31), with $\alpha = 0.69$. Prevalence of probable clinical levels of PTSS was reported with a cut-off point of 4 points as recommended.^{32,33}

Depressive symptoms

Depression was assessed with the Patient Health Questionnaire-9,³⁴ scoring each of the nine DSM-5 depression criteria on a four-point Likert scale. The average interitem correlation suggested that the items were homogeneous, but also containing sufficient unique variance (Mean r = 0.46) with $\alpha = 0.88$. Sum scores were calculated

(range: 0–27), with higher scores indicating higher levels of depression. Scores of 5, 10, 15 and 20 were taken as the cut-off points for mild, moderate, moderately severe and severe depression, respectively, consistent with prior research in a comparative sample.²⁴

Anxiety symptoms

Anxiety was assessed with the Generalised Anxiety Disorder-7,^{35,36} using the four-response option. The average interitem correlation suggested that the items were homogeneous, but possibly not containing sufficient unique variance (Mean r = 0.61), with $\alpha = 0.92$. Sum scores were calculated (range: 0–21), and scores of 5, 10 and 15 were taken as the cut-off points for mild, moderate and severe anxiety, respectively, consistent with prior research.²⁴

Data analysis

Data were exported from Qualtrics (XM Platform for Windows, Qualtrics, Seattle, Washington, USA; www.qualtrics.com) and uploaded in R statistics (version 4.2.2 for Windows, Lucent Technologies Inc., New Jersey, USA; www.r-project.org). Descriptive statistics were reported in tables. Little's missing values analyses were conducted and missing data were imputed with mean values. Three conditional latent growth curve analyses were completed to assess changes in symptoms over time, using the lavaan package³⁷ for each outcome (PTSS, anxiety and depression). Nine predictors were included for the intercept (age, gender, profession, COVID-19 exposure, trauma exposure, work stressors, coping, social support and work support, all of which were assessed at baseline), and the interaction effects between work support and COVID-19 exposure and insomnia and COVID-19 exposure. Four variables assessed at follow-up (work stressors, work support, profession change and trauma exposure: total of 13 variables and two interaction effects) were added as predictors of the slopes. Categorical predictors in the analyses were grouped into fewer levels: gender (0 = male, 1 = female), profession (0 = managerial, 1 = admin, 2 = allied health, 3 = doctor, 4 = nurse and midwifery),profession change (0 = not changed, 1 = changed), COVID-19 exposure (0 = no exposure to COVID-19, 1 = exposure to COVID-19) and trauma exposure (0 = no trauma exposure, 1 = exposure to trauma). Age, insomnia, coping, social support, work support and workplace stressors were included as continuous variables. Goodness of fit of the data³⁸ to the models was assessed with χ^2 (P < 0.050), comparative fit index (CFI; >0.95), Tucker-Lewis index (TLI; >0.95), root mean square error of appoximation (RMSEA; <0.06) and standardised root mean square residual (SRMR; <0.06).

Results

Descriptive statistics, missingness and bivariate correlations

A total of 563 individuals accessed the baseline survey, 533 provided consent to participate and 431 provided data. The follow-up survey was accessed on average 7.84 (s.d. = 1.11) months after the baseline survey, by a total of 241 people, with 218 starting the survey questions (50.6% response rate). Detailed baseline data have been reported previously.¹⁹ Of the 218 who completed the follow-up survey, 11.5% of data were missing. There were 11 cases with >80%, and 21 cases with >50% of missing data. Little's missing completely at random test on n = 218 was significant (P < 0.001), indicating the data were not completely missing at random; people dropped out of the survey over time, but no other patterns were observed when comparing the demographic, predictor and outcome values in those with missing and no missing data, using the *naniar* package.³⁹

Of the 218 people who completed the follow-up survey, we were able to match baseline data for 183 participants; n = 35 had follow-up data but no matched baseline data, and n = 249 had baseline data but no follow-up data. There were no differences at baseline between those who completed the follow-up and those who did not, except for employment (P = 0.002), with fewer people in casual employment contracts completing the follow-up survey (0.5% at follow-up v. 5.2% at baseline). We ran the models with and without imputed values, to check whether imputation of missing values biased our results, and we found no difference in patterns of results. This provided support that imputation of missing values did not change or skew our analyses.

The following results only include the matched participants (n = 183). The mean age of the sample at baseline was 42.8 (s.d. = 11.6), comprising predominantly women (84% women, 15% men and 0.5% other gender). At baseline, most participants worked with in-patients (n = 54, 30%), out-patients (n = 38, 21%) or both (n = 48, 26%). Fewer worked in the emergency department (n =25, 14%), the office (n = 21, 11%), or in the community (n = 6, 11%)3.3%) or other setting (n = 6, 3.3%). There was no difference between baseline and follow-up in the number of areas people worked in, and participants worked mostly in one area (time point 0 (T0): 77% v. time point 1 (T1): 80%; P = 0.500). The sample comprised mostly nurses (n = 77, 42%) and allied health professionals (n = 55, 30%), followed by administrative (n = 20, 11%) and managerial staff (n = 15, 8.2%). Doctors (n = 8, 4.4%), midwives (n = 6, 3.3%) and executives (n = 1, 0.5%) are less represented in the sample. Between the baseline and follow-up survey, nurses (n = 29, 43%) and allied health professionals (n = 20, 30%)chose to change their professional role most often. Those in managerial (n = 6, 9.1%), administrative positions (n = 5, 7.6%), practicing as midwifes (n = 4, 6.1%), executives (n = 1, 1.5%) or

Table 1 Changes in employment and work settings for healthcareworkers in Western Australia ($N = 183$)					
Variable	Baseline ^a	Follow-up ^a	P-value ^b		
Employment Casual Full-time Part-time Temporary unemployed (Missing) Work setting Administration Anaesthetics Dietetics Emergency General practice Intensive care unit Internal medicine Laboratory/imaging Midwifery Nursing Occupational therapy/physiotherapy Paediatrics Psychiatry Psychology Pharmacy Rehabilitation Respiratory	1 (0.5%) 117 (64%) 65 (36%) 0 (0%) 0 26 (14%) 4 (2.2%) 4 (2.2%) 23 (13%) 2 (1.1%) 1 (0.5%) 6 (3.3%) 6 (3.3%) 5 (2.7%) 57 (31%) 12 (6.6%) 4 (2.2%) 23 (13%) 16 (8.7%) 3 (1.6%) 9 (4.9%) 5 (2.7%)	4 (2.2%) 108 (60%) 67 (37%) 2 (1.1%) 2 16 (8.7%) 0 (0%) 1 (0.5%) 7 (3.8%) 0 (0%) 2 (1.1%) 1 (0.5%) 0 (NA%) 4 (2.2%) 4 (2.2%) 4 (2.2%) 1 (0.5%) 1 (0.5%) 1 (0.5%) 8 (4.4%) 1 (0.5%) 5 (2.7%) 0 (0%)	 <0.001 0.100 0.120 0.400 0.002 0.500 >0.900 0.120 >0.900 <0.900 <0.900 <0.900 <0.001 <0.001		
Speech pathology Surgical Social support work Research and/or education Other area	2 (1.1%) 11 (6.0%) 10 (5.5%) 11 (6.0%) 7 (3.3%)	1 (0.5%) 0 (0%) 1 (0.5%) 2 (1.1%) 5 (2.7%)	>0.900 <0.001 0.006 0.011 0.800		
a. <i>n</i> (%). b. Fisher's exact test; Pearson's χ^2 -test.	. (2.2.70)	- (/0)			

Trauma type	Experienced by participants			Indicated t	Indicated to be of most concern to participant		
	Baseline ^a	Follow-up ^a	P-value ^b	Baseline ^a	Follow-up ^a	P-value ^b	
No trauma	26 (14%)	20 (11%)	0.300	62 (17%)	41 (22%)	0.120	
Infectious outbreak	55 (30%)	123 (67%)	< 0.001	74 (20%)	18 (10%)	0.002	
Life-threatening illness	70 (38%)	182 (99%)	< 0.001	13 (8.8%)	0 (0%)	0.006	
Physical assault at workplace	73 (40%)	65 (36%)	0.400	36 (10%)	16 (9%)	0.700	
Sexual assault or harassment at workplace	14 (7.7%)	13 (6.6%)	0.700	2 (0.5%)	2 (1.1%)	0.600	
Unexpected death of a patient	77 (42%)	74 (40%)	0.800	21 (5.7%)	11 (6%)	0.900	
Medical litigation	22 (12%)	22 (12%)	>0.900	12 (3.3%)	7 (3.8%)	0.700	
Physical assault	29 (16%)	31 (17%)	0.800	3 (0.8%)	3 (1.6%)	0.400	
Sexual assault	27 (15%)	22 (12%)	0.400	3 (0.8%)	3 (1.6%)	0.400	
War trauma	2 (1.1%)	0 (0%)	0.500	0 (0%)	0 (0%)	Not assesse	
Serious accident	28 (15%)	27 (15%)	0.900	15 (4.1%)	10 (5.5%)	0.500	
Natural disaster	27 (15%)	21 (11%)	0.400	3 (0.8%)	1 (0.5%)	>0.900	
Domestic violence	3 (1.6%)	2 (1.1%)	0.900	0 (0%)	0 (0%)	Not assesse	
Death of a family member/friend	7 (3.8%)	5 (2.7%)	0.900	0 (0.7%)	0 (0%)	Not assesse	
Child abuse	21 (11%)	Not assessed	Not assessed	4 (1.1%)	Not assessed	Not assesse	
Other trauma	18 (9.8%)	15 (8.2%)	0.600	26 (7.1%)	16 (8.7%)	0.500	

One item was not in the follow-up survey as this related to a trauma experienced in childhood specifically and would not have changed over time. Types of 'Other trauma' reported at baseline and follow-up included staff violence, verbal abuse and bullying, limited adherence to proper mask wearing and physical distancing by staff including line managers and doctors, coworker suicide, prolonged duress when senior co-workers have regular meltdowns, self-harm and suicide attempts, murder and family mental health issues.

b. Fisher's exact test; Pearson's χ^2 -test.

doctors (n = 1, 1.5%) changed their professions least often (see Table 1 for a detailed comparison between employment status and work settings at baseline and follow-up).

Most survey respondents did not have prior experience with a pandemic outbreak (n = 144, 79%). In the baseline survey, exposure to COVID-19 was assessed with three items, two of which were repeated at follow-up. On these two items, there were significant increases in exposure to COVID-19 from baseline to follow-up (all P < 0.001). At follow-up, more participants had provided direct care to COVID-19 patients (52% v. 14% at baseline) and more worked in a COVID-19 clinic or swabbed patients (27% v. 9.8% at baseline). The proportion of people reporting that they had been exposed to COVID-19 in the workplace was similar (T0: 49% v. T1: 55%; P = 0.200).

There was a similar rate of reported exposure to traumatic experiences across the study period (T0: 84% v. T1: 88%; P = 0.400) and the number of traumas experienced (T0: mean 3.2, s.d. = 2.1 v. T1: mean 3.4, s.d. = 2.0; P = 0.200). Table 2 shows the detailed trauma types assessed at baseline and follow-up; experiencing infectious disease and a life-threatening illness were the only two that significantly increased in frequency over time. The sum of trauma exposures did not change over time (T0: mean 3.2, s.d. = 2.1 v. T1: mean 3.4, s.d. = 2.0; P = 0.200).

Levels of work stress and work support experienced by healthcare professionals in Western Australia changed over time. Work stress decreased slightly (T0: mean 46.3, s.d. = 12.9 v. T1: mean 39.9, s.d. = 12.2, P < 0.001; d = 0.51) and work support decreased substantially (T0: mean 34.1, s.d. = 9.7 v. T1: mean 5.3, s.d. = 7.2; P < 0.001, d = 3.37) during the first wave of the pandemic. Overall, rates of PTSS, depression and anxiety symptoms remained stable over time (see Table 3).

Latent growth model for PTSS and associated risk and protective factors

The hypothesised model had an excellent fit: $\chi 2(5) = 2.15$, P = 0.827, CFI = 1.0, TLI = 1.08, RMSEA < 0.001 and SRMR = 0.003. Both the intercept (2.96, s.e. = 1.08; P = 0.006) and slope (2.81, s.e. = 1.29; P = 0.029) were significant, indicating that PTSS was different from zero at baseline and increased significantly over time. The intercept and slope significantly covaried (-1.18, s.e. = 0.91; P < 0.001), which indicates that those with higher PTSS at baseline had a smaller

decline in PTSS over time. As shown in Table 4, trauma exposure, work stress and insomnia significantly predicted PTSS severity at baseline, and insomnia (assessed at T0), trauma exposure (assessed at T0), work stress (assessed at T0 and T1), work support (assessed at T1) and the interaction between work support and COVID-19 exposure (assessed at T1) significantly covaried with the change of PTSS over time.

The directions of the significant effects are displayed in Fig. 1. Other predictors and interactions did not significantly affect the slope. Those with higher levels of baseline insomnia, work stress and trauma exposure had significantly higher PTSS baseline scores. Those with lower levels of these factors at baseline converged with those with higher levels over time. Further, those reporting higher work stress and lower work support measured at followup, had slightly higher PTSS at follow-up compared with those with lower work stress and higher work support. Those reporting lower work support at follow-up had experienced a larger increase in PTSS between baseline and follow-up than those reporting higher work support at follow-up. Insomnia measured at followup was associated with PTSS at baseline and at follow-up.

The significant interaction between work support and COVID-19 exposure indicates that there were differences in PTSS at baseline, but not at follow-up (i.e. everyone had high PTSS at followup). Not being exposed to COVID-19 at baseline and having high work support were associated with lower levels of baseline PTSS, whereas those who reported lower work support reported higher PTSS at baseline, similar to those who were exposed to COVID-19. The group that had not been exposed to COVID-19 at baseline and who reported high work support, experienced the largest increase in PTSS between baseline and follow-up.

Latent growth model for anxiety and associated risk and protective factors

The hypothesised model had an excellent fit: $\chi^2(5) = 7.32$, P = 0.198, CFI = 0.997, TLI = 0.981, RMSEA = 0.025 and SRMR = 0.009. The intercept (7.12, s.e. = 2.42; P = 0.003) was significant, but not the slope (-2.73, s.e. = 4.29; P = 0.525), indicating that anxiety symptoms were different from zero at baseline, but did not change significantly over time. The intercept and slope significantly covaried (-13.42, s.e. = 0.99; P < 0.001), indicating that those with higher anxiety symptoms at baseline had a smaller reduction in anxiety

-0.52 to 0.47	0.900
-1.0 to 1.1	0.700
-1.1 to 1.1	0.800
-0.23 to 0.29	0.800
0.05-0.46	0.200
-0.04 to 0.39	0.500

symptoms over time and those with lower anxiety symptoms at baseline had a larger increase. As shown in Table 5, age, gender, insomnia, work stressors, social support and work support significantly predicted anxiety severity at baseline, and age, profession, insomnia (assessed at T0 and T1), work stressors (assessed at T0 and T1), work support (assessed at T0 and T1), social support (assessed at T0) and trauma exposure (assessed at T1) significantly covaried with the change of anxiety over time.

The directions of the significant effects are displayed in Fig. 2. Other predictors and interactions did not significantly affect the slope. Younger age groups (\leq 40 years) showed a slight decrease in anxiety over time, and the middle age groups (41–60 years)

	Estimate (s.e.)	Standardised estimate	P-val
ntercept			
Age	-0.005 (0.005)	-0.039	0.32
Gender	0.184 (0.157)	0.046	0.24
Profession	-0.060 (0.054)	-0.042	0.2
Insomnia (T0)	0.038 (0.009)	0.186	< 0.0
COVID-19 exposure (T0)	-0.093 (0.300)	-0.030	0.7
Trauma exposure (T0)	2.053 (0.178)	0.450	<0.0
Work stress (TO)	0.020 (0.005)	0.161	<0.0
Coping (TO)	-0.012 (0.023)	-0.021	0.6
Social support (TO)	-0.028 (0.026)	-0.044	0.2
Work support (T0)	-0.008 (0.009)	-0.046	0.1
Work support (T1) × COVID-19 exposure	0.008 (0.009)	0.073	0.3
Insomnia (T1) × COVID-19 exposure	0.003 (0.008)	0.019	0.7
ope			
Age	0.001 (0.006)	0.009	0.7
Gender	-0.176 (0.169)	-0.042	0.2
Profession	0.101 (0.059)	0.069	0.0
Insomnia (TO)	-0.023 (0.028)	-0.106	0.0
COVID-19 exposure (T0)	0.548 (0.567)	0.172	0.1
Trauma exposure (TO)	-2.046 (0.194)	-0.432	<0.0
Work stress (T0)	-0.019 (0.006)	-0.149	0.0
Coping (TO)	0.040 (0.025)	0.065	0.1
Social support (TO)	0.008 (0.028)	0.012	0.7
Work support (TO)	0.037 (0.021)	0.225	0.2
Profession change	0.090 (0.121)	0.019	0.0
Insomnia (T1)	0.037 (0.009)	0.126	0.4
Work stress (T1)	0.021 (0.006)	0.108	<0.0
COVID-19 exposure (T1)	0.389 (0.869)	0.124	0.6
Trauma exposure (T1)	-0.237 (0.206)	-0.031	0.3
Work support (T1)	-0.002 (0.010)	-0.005	0.0
Work support (T1) × COVID-19 exposure (T1)	-0.020 (0.013)	-0.289	0.0
Insomnia (T1) \times COVID-19 exposure (T1)	-0.006 (0.017)	-0.057	0.5

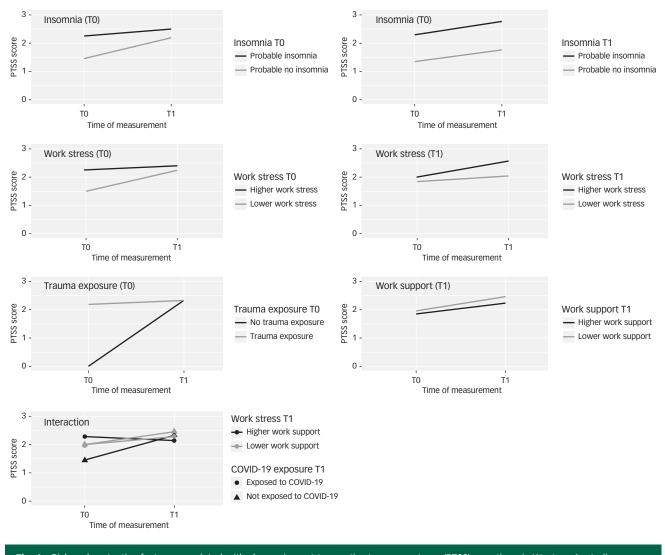


Fig. 1 Risk and protective factors associated with change in post-traumatic stress symptoms (PTSS) over time, in Western Australian healthcare professionals.

showed no change (all stayed within mild anxiety levels). The older age category (>60 years) showed an increase in anxiety (from, on average, reporting no anxiety at baseline to mild anxiety at followup). Doctors showed significantly lower anxiety levels at baseline compared with other professions, but their anxiety levels converged with other professions at follow-up. Those with higher (versus lower) levels of insomnia, work stress and trauma exposure showed higher levels of anxiety at baseline and follow-up. Those with higher levels of social and work support showed lower levels of anxiety at baseline and follow-up.

Those reporting no probable insomnia, lower work stress and lower work support at follow-up demonstrated a slight reduction in anxiety symptoms between baseline and follow-up, whereas those with probable insomnia, higher work stress and lower work support at follow-up experienced a slight increase in anxiety over time. Those reporting trauma exposure at follow-up had stable anxiety over time, whereas those with no trauma exposure had a reduction in anxiety over time.

Latent growth model for depression and associated risk and protective factors

The hypothesised model had an excellent fit: $\chi^2(5) = 6.46$, P = 0.264, CFI = 0.997, TLI = 0.976, RMSEA = 0.025 and SRMR = 0.006. The

intercept (6.19, s.e. = 2.60; P = 0.017) was significant, but not the slope (-2.65, s.e. = 4.15; P = 0.523), indicating that depression symptoms were different from zero at baseline, but did not significantly change over time. The intercept and slope significantly covaried (-14.75, s.e. = 1.07; P < 0.001), indicating that those with higher depression symptoms at baseline had a smaller reduction in depression symptoms over time, or, in other words, those with lower depression symptoms at baseline had a faster increase in depression symptoms over time. As shown in Table 6, insomnia, work stressors, social support and work support significantly predicted the level of depression symptoms at baseline and insomnia (assessed at T0 and T1), work stress (assessed at T0 and T1), work support (assessed at T0) and profession change (assessed at T1) significantly covaried with the change of depression symptoms over time.

The directions of the significant effects are displayed in Fig. 3. Other predictors and interactions did not significantly affect the slope. Those with higher (versus lower) levels of insomnia and work stressors at baseline showed higher levels of depression at baseline, and those with higher and lower baseline insomnia converged together at follow-up. Participants with higher (versus lower) levels of insomnia and work stress at follow-up showed higher levels of depression at baseline, which stayed higher at follow-up. Those with higher levels of social and work support at

	Estimate (s.e.)	Standardised estimate	<i>P</i> -valu
Intercept			
Age	-0.080 (0.017)	-0.181	<0.001
Gender	1.14 (0.506)	0.086	0.025
Profession	-0.251 (0.175)	-0.054	0.152
Insomnia (TO)	0.234 (0.030)	0.347	< 0.00
COVID-19 exposure (T0)	-0.525 (0.968)	-0.052	0.587
Trauma exposure (T0)	-0.268 (0.574)	-0.018	0.640
Work stress (T0)	0.060 (0.017)	0.150	< 0.00
Coping (T0)	-0.043 (0.075)	-0.023	0.565
Social support (TO)	-0.192 (0.083)	-0.093	0.02
Work support (T0)	-0.079 (0.021)	-0.152	< 0.00
Work support (T1) × COVID-19 exposure	0.013 (0.028)	0.037	0.650
Insomnia (T1) × COVID-19 exposure	0.041 (0.026)	0.093	0.180
Slope			
Age	0.066 (0.019)	0.150	< 0.00
Gender	-0.815 (0.551)	-0.062	0.13
Profession	0.380 (0.191)	0.082	0.04
Insomnia (T0)	-0.187 (0.032)	-0.278	< 0.00
COVID-19 exposure (T0)	-2.09 (2.07)	-0.206	0.31
Trauma exposure (TO)	0.107 (0.630)	0.007	0.86
Work stress (T0)	-0.079 (0.019)	-0.195	< 0.00
Coping (TO)	0.070 (0.082)	0.036	0.39
Social support (TO)	0.199 (0.091)	0.096	0.02
Work support (T0)	0.064 (0.023)	0.125	0.00
Profession change	-0.456 (0.356)	-0.030	0.20
Insomnia (T1)	0.180 (0.080)	0.195	0.024
COVID-19 exposure (T1)	1.84 (2.80)	0.185	0.51
Work stress (T1)	0.041 (0.016)	0.068	0.01
Trauma exposure (T1)	1.44 (0.603)	0.059	0.01
Work support (T1)	-0.205 (0.093)	-0.192	0.02
Work support (T1) × COVID-19 exposure	0.056 (0.063)	0.162	0.36
Insomnia (T1) × COVID-19 exposure	0.026 (0.055)	0.059	0.63

baseline showed lower levels of depression at baseline, but this difference reduced at follow-up. Finally, depression levels decreased for those who changed their profession and increased for those who did not change their profession; however, the differences at baseline and follow-up were minimal.

Discussion

Among healthcare workers responding to Western Australia's first COVID-19 wave, overall rates of PTSS, depression and anxiety remained stable over time; however, latent growth modelling revealed more nuanced patterns of change. Across all three mental health outcomes, a catch-up effect was evident, so that those with lower levels of symptoms at baseline demonstrated a larger increase in symptoms over time, converging with those reporting higher levels of symptoms. Conversely, those with higher levels of symptoms reported a smaller reduction, so that moderate levels of PTSS, depression and anxiety symptoms were evident among healthcare workers over the first wave of the pandemic in Western Australia. At follow-up, 21.4% of healthcare staff in our study reported probable levels of depression, and 24.1% reported probable anxiety; rates substantially higher than comparative Australian community samples (3-12.9% for depression and 10.6-17.5% for anxiety),40 although consistent with symptom levels reported by an Australian community sample (24.8 and 20%, respectively) during the first COVID-19 lockdown.⁴

The findings indicate that the onset of the first COVID-19 wave, although small compared with Australian and global data, created work-related stressors that increased mental health burden for healthcare staff that had not been as heavily affected before the wave, at a time when resources and workplace support were significantly reduced.

Longitudinal studies have depicted trajectories of increasing mental health symptoms^{14,42} and reduced self-perceived job performance¹³ among healthcare workers responding to the pandemic. However, more recent longitudinal assessments have shown some improvements in healthcare worker mental health in the latter stages of the pandemic,^{43,44} consistent with population pandemic data.¹² The current study extends prior longitudinal findings by assessing trajectories of psychological symptoms in a geographical setting that had two additional years to prepare for the onset of the COVID-19 pandemic. Accordingly, although healthcare staff faced significant anticipatory anxiety and stress and ongoing resource restrictions, the direct impacts of the pandemic were tempered by widespread community and health system preparedness, and low levels of transmission, compared with other Australian and international settings.19,20

Study hypotheses (b) and (c) were partially supported, with key risk and protective factors influencing the pattern of psychological symptoms over time. Workplace stressors, including concerns about COVID-19 exposure, increases in workload, changes in role or responsibilities, reduced sense of community with colleagues, long COVID and vaccine access, were associated with all three mental health outcomes at baseline, and exacerbated anxiety and depression symptoms over time. Conversely, workplace support was protective for PTSS, anxiety and depression at baseline and follow-up. Workplace support included timely and clear information provided by hospital leadership and managers, access to PPE and training, leadership responsiveness to feedback, feeling supported and engaged in meaningful work. Both work stressors and supports were reported by participants to have reduced over the first COVID-19 wave (of particular note, a substantial reduction in workplace support despite the increasing COVID-19 case numbers). Workplace factors have demonstrated significant associations with mental health outcomes globally,45,46 and highlight specific avenues to improve staff well-being at team and systemic levels.¹⁹ Healthcare staff have highlighted the importance of strong management, clear and timely sharing of information and workplace policies, and the protective role of team and management support during the pandemic, to reduce risk of burnout and moral injury.^{16,45} Prolonged periods of perceived institutional betraval during the pandemic have been associated with a threefold increase in burnout, and increased desire to leave the workplace.16

Contrary to our hypotheses, gender and specific healthcare profession were not associated with mental health outcomes over time in our study, although a change of professional role was associated with a small reduction in depression. Assessments conducted later in the COVID-19 pandemic have suggested that gender and profession have played less of a role in psychological health than originally indicated,⁴³ and workplace factors may be more important. Prior trauma exposure was associated with heightened PTSS at both baseline and follow-up in our study, and trauma exposure occurring during the study period was associated with increases in anxiety. Healthcare staff are exposed to a broad range of trauma types within and external to their professional roles. For example, workplace violence was reported by 40% of our sample at baseline and 36% reported exposure to workplace violence during the first wave. Attention to the safety of healthcare workers is critical to ensuring wellbeing, job satisfaction and optimal performance;¹⁶

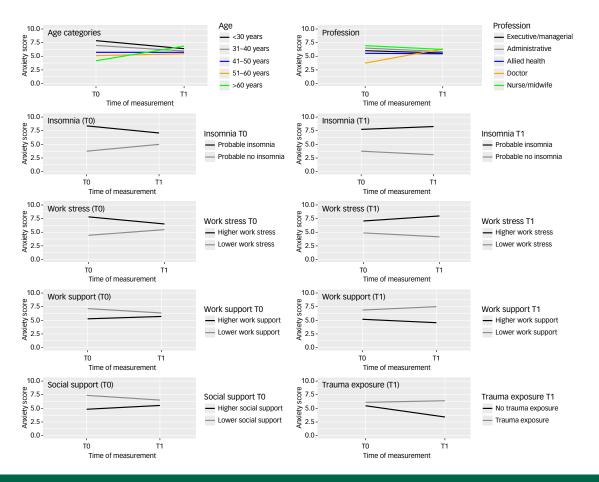


Fig. 2 Risk and protective factors associated with change in anxiety over time, in Western Australian healthcare professionals.

	Estimate (s.e.)	Standardised estimate	P-valu
ntercept			
Age	-0.044 (0.018)	-0.098	0.01
Gender	0.813 (0.544)	0.061	0.13
Profession	-0.134 (0.189)	-0.028	0.47
Insomnia (T0)	0.249 (0.032)	0.363	<0.00
COVID-19 exposure (T0)	0.261 (0.753)	0.024	0.72
Trauma exposure (T0)	-0.111 (0.617)	-0.007	0.85
Work stress (T0)	0.147 (0.018)	0.114	0.01
Coping (TO)	-0.099 (0.081)	-0.050	0.22
Social support (TO)	-0.209 (0.089)	-0.099	0.02
Work support (T0)	-0.061 (0.022)	-0.117	0.00
Work support (T1) × COVID-19 exposure	-0.009 (0.030)	-0.025	0.70
Insomnia (T1) × COVID-19 exposure	0.013 (0.027)	0.029	0.6
ope			
Age	0.031 (0.019)	0.070	0.0
Gender	-0.789 (0.550)	-0.060	0.1
Profession	0.336 (0.191)	0.072	0.0
Insomnia (TO)	-0.223 (0.032)	-0.331	<0.0
COVID-19 exposure (T0)	-1.27 (1.99)	-0.126	0.5
Trauma exposure (T0)	0.123 (0.629)	0.008	0.8
Work stress (TO)	-0.076 (0.019)	-0.187	<0.0
Coping (TO)	0.101 (0.082)	0.053	0.2
Social support (TO)	0.203 (0.091)	0.098	0.03
Work support (T0)	0.051 (0.023)	0.099	0.0
Profession change	-1.03 (0.338)	-0.069	0.0
Insomnia (T1)	0.272 (0.076)	0.295	<0.0
Work stress (T1)	0.069 (0.015)	0.113	<0.0
COVID-19 exposure (T1)	-1.09 (2.40)	-0.192	0.42
Trauma exposure (T1)	0.661 (0.573)	0.027	0.24
Work support (T1)	-0.144 (0.088)	-0.135	0.10
Work support (T1) × COVID-19 exposure	0.063 (0.060)	0.182	0.2
Insomnia (T1) × COVID-19 exposure	-0.012 (0.053)	-0.027	0.82

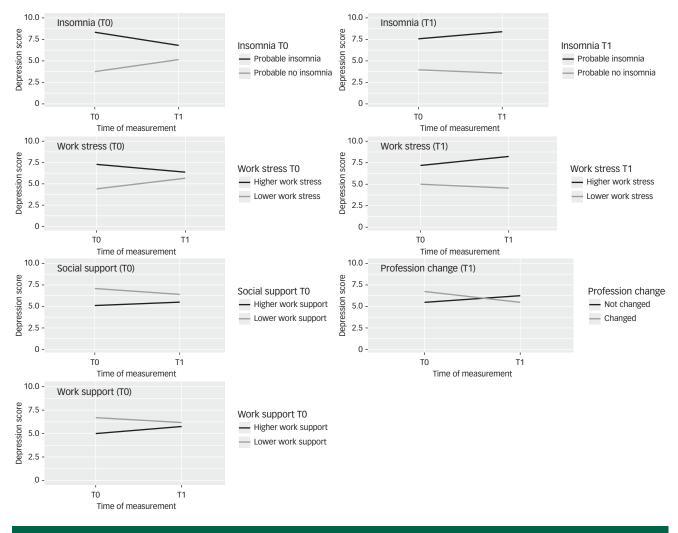


Fig. 3 Risk and protective factors associated with change in depression over time, in Western Australian healthcare professionals.

and systems of support in healthcare settings must be trauma-informed. $^{47}\,$

Sleep difficulties were associated in our study with higher levels of PTSS, depression and anxiety at baseline, and with increases in all three mental health difficulties over time. Meta-analyses of studies conducted during the COVID-19 pandemic indicate that two in five healthcare workers reported sleep difficulties.⁴⁸ Constant changes in protocols and policies, irregular work hours, increased absences within work teams, fear of personal exposure to COVID-19 and the emotional burden of patient care have created a perfect storm for sleep disturbances among healthcare staff.^{27,48} The relationship between sleep difficulties and mental health issues appears to be bidirectional, and the current study indicates that sleep issues at baseline and follow-up were associated with increases in PTSS, depression and anxiety over time. These findings are consistent with evidence of the harmful effects of sleep disturbance among healthcare workers globally, which suggests a strong relationship between sleep disturbance and psychological distress,⁴⁸ reduced concentration and cognitive function,49 and increased risk of COVID-19 infection.⁵⁰ Thus, sleep is a key risk to address in supporting healthcare professionals' mental health in health emergencies.^{19,48}

Limitations

Several limitations should be considered. First, despite efforts to recruit a large and diverse sample, the final number of matched

cases was small. The length of the survey, and substantial burden on healthcare workers at the time of the study may have contributed to the limited participation rate. However, the sample size was comparable with other published longitudinal studies of healthcare staff during the pandemic.³ Second, although the study presents an assessment of healthcare workers' mental health before and after the first COVID-19 wave, it should not be considered a pre- and post-pandemic design. Staff were acutely aware of the impending pandemic and the baseline symptom levels likely reflect anticipatory stress and high workloads in the lead up to the first outbreak.²³ Third, self-report measures do not reflect rates of psychopathology. Rather, the findings present an indication of the level of symptoms present in the sample. Further research is needed to determine specific areas for targeted intervention to support healthcare workers responding to prolonged emergency stressors, such as pandemics.

Implications

Western Australia successfully navigated the early years of the COVID-19 pandemic with minimal community transmission, enabling preparation of the healthcare system and widespread vaccination before a major outbreak.^{19,20} However, despite the extended period of emergency preparedness, healthcare workers experienced significant psychological concerns. The current findings suggest that the first wave of the pandemic created a 'catch-up' in psychological difficulties among healthcare staff, so that

those reporting low levels of PTSS, depression or anxiety before the first COVID-19 wave were likely to catch-up to those experiencing higher levels of psychological difficulties over time. Workforce recovery will require innovative, whole-of-sector, long-term approaches to support the well-being of staff. Strategies to improve workplace mental health require SMART work design principles (stimulating, mastery, agency, relational, tolerable demands), including additional training for management to ensure positive and inclusive workplace culture, clear communication and ongoing consultation of staff during periods of workplace change, relational approaches to building connectedness among teams, and clarity of role descriptions.^{16,51} Further, ensuring the protection of staff from workplace violence⁵² and infection risk,⁵⁴ and recruitment of additional staff to ensure effective workload management,²³ continue to be crucial needs. Coordinated efforts to support staff mental health will ensure sustainability of the health system during and beyond health emergencies.

Elizabeth A. Newnham (10), School of Population Health, Curtin University, Australia; and Curtin enAble Institute, Perth, Australia; Enrique L. P. Mergelsberg, EnBerg Analytics, Perth, Australia; Susanne Stanley, Division of Psychiatry, School of Medicine, The University of Western Australia, Australia; Sean Hood 回, Division of Psychiatry, School of Medicine, The University of Western Australia, Australia; and Sir Charles Gairdner Hospital Mental Health Unit, North Metropolitan Health Service Mental Health, Public Health and Dental Services (MHPHDS), Perth, Australia; Jessica Tearne, State Major Trauma Unit, Royal Perth Hospital, Perth, Australia; and Department of Clinical Psychology and Clinical Neuropsychology, Fiona Stanley Hospital, Perth, Australia; Antonio Celenza, Emergency Department, Sir Charles Gairdner Hospital, Perth, Australia; and Emergency Medicine Division, School of Medicine, The University of Western Australia, Australia; Teresa Stevenson, Rockingham Peel Group Mental Health Services, Rockingham, Australia; Nahal Mavaddat D, Discipline of General Practice, School of Medicine, The University of Western Australia, Australia; Gavin Demore Emergency Medicine Division, School of Medicine, The University of Western Australia, Australia; and Western Australia Country Health Service, Perth, Australia; Hyranthi Kavanagh, Department of Clinical Psychology and Clinical Neuropsychology, Fiona Stanley Hospital, Perth, Australia; Peter M. McEvoy, School of Population Health, Curtin University, Australia; Curtin enAble Institute, Perth, Australia; and Centre for Clinical Interventions, North Metropolitan Health Service, Perth, Australia

Correspondence: Elizabeth A. Newnham. Email: elizabeth.newnham@curtin.edu.au

First received 15 Mar 2024, final revision 12 Aug 2024, accepted 19 Sep 2024

Data availability

The data that support the findings of this study are available from the corresponding author, E.A.N., upon reasonable request.

Acknowledgements

We are grateful to the healthcare staff that participated in the study, for providing their time and insights.

Author contributions

The study was designed by E.A.N., E.L.P.M., J.T. and P.M.M., with input from all authors on survey design. E.A.N., E.L.P.M., S.S., J.T., H.K., T.S., A.C., G.D. and S.H. led data collection, and E.L.P.M. conducted data analyses. E.A.N. and E.L.P.M. wrote the first draft of the manuscript, and P.M.M. provided first revisions. E.A.N., E.L.P.M., S.S., S.H., J.T., A.C., T.S., N.M., G.D., H.K. and P.M.M. provided feedback and revisions on the manuscript, and approved the final version.

Funding

We acknowledge funding from the Western Australian Government Department of Jobs, Tourism, Science and Innovation (to S.H.) and the Western Australian Department of Health (to E.A.N. and P.M.M.). The first author (E.A.N.) was supported by a Curtin Research Fellowship. The funding bodies played no role in the design of the project, collection of data, analysis, interpretation of results or decision to publish.

Declaration of interest

None.

References

- 1 Lake ET, Narva AM, Holland S, Smith JG, Cramer E, Fitzpatrick Rosenbaum KE, et al. Hospital nurses' moral distress and mental health during COVID-19. J Adv Nurs 2022; 78(3): 799–809.
- 2 Dobson H, Malpas CB, Burrell AJ, Gurvich C, Chen L, Kulkarni J, et al. Burnout and psychological distress amongst Australian healthcare workers during the COVID-19 pandemic. *Australas Psychiatry* 2021; 29(1): 26–30.
- 3 Umbetkulova S, Kanderzhanova A, Foster F, Stolyarova V, Cobb-Zygadlo D. Mental health changes in healthcare workers during COVID-19 pandemic: a systematic review of longitudinal studies. *Eval Health Prof* 2024; 47(1): 11–20.
- 4 Cenat JM, Farahi SMMM, Dalexis RD, Darius WP, Bekarkhanechi RM, Posson H, et al. The global evolution of mental health problems during the COVID-19 pandemic: a systematic review and meta-analysis of longitudinal studies. J Affect Disord 2022; 315: 70–95.
- 5 Riedel P-L, Kreh A, Kulcar V, Lieber A, Juen B. A scoping review of moral stressors, moral distress and moral injury in healthcare workers during COVID-19. Int J Environ Res Public Health 2022; 19(3): 1666.
- 6 Hines SE, Chin KH, Glick DR, Wickwire EM. Trends in moral injury, distress, and resilience factors among healthcare workers at the beginning of the COVID-19 pandemic. Int J Environ Res Public Health 2021; 18(2): 488.
- 7 Norman SB, Feingold JH, Kaye-Kauderer H, Kaplan CA, Hurtado A, Kachadourian L, et al. Moral distress in frontline healthcare workers in the initial epicenter of the COVID-19 pandemic in the United States: relationship to PTSD symptoms, burnout, and psychosocial functioning. *Depress Anxiety* 2021; **38**(10): 1007–17.
- 8 Iacobucci G. COVID-19: NHS trusts declare 'critical incidents' because of staff shortages. BMJ 2022; 376: 03.
- 9 Chutiyami M, Cheong AM, Salihu D, Bello UM, Ndwiga D, Maharaj R, et al. COVID-19 pandemic and overall mental health of healthcare professionals globally: a meta-review of systematic reviews. *Front Psychiatry* 2022; **12**: 2600.
- 10 Dragioti E, Tsartsalis D, Mentis M, Mantzoukas S, Gouva M. Impact of the COVID-19 pandemic on the mental health of hospital staff: an umbrella review of 44 meta-analyses. *Int J Nurs Stud* 2022; **131**: 104272.
- 11 Robinson E, Sutin AR, Daly M, Jones A. A systematic review and metaanalysis of longitudinal cohort studies comparing mental health before versus during the COVID-19 pandemic in 2020. J Affect Disord 2022; 296: 567–76.
- 12 Newnham EA, Mergelsberg ELP, Chen Y, Kim Y, Gibbs L, Dzidic PL, et al. Long term mental health trajectories after disasters and pandemics: a multilingual systematic review of prevalence, risk and protective factors. *Clin Psychol Rev* 2022; 97: 102203.
- 13 López Steinmetz LC, Herrera CR, Fong SB, Godoy JC. A longitudinal study on the changes in mental health of healthcare workers during the COVID-19 pandemic. *Psychiatry* 2022; 85(1): 56–71.
- 14 Sasaki N, Asaoka H, Kuroda R, Tsuno K, Imamura K, Kawakami N. Sustained poor mental health among healthcare workers in COVID-19 pandemic: a longitudinal analysis of the four-wave panel survey over 8 months in Japan. J Occup Health 2021; 63(1): e12227.
- 15 Th'ng F, Rao KA, Ge L, Neo HN, De Molina JA, Lim WY, et al. Longitudinal study comparing mental health outcomes in frontline emergency department health-care workers through the different waves of the COVID-19 pandemic. Int J Environ Res Public Health 2022; 19(24): 16878.
- 16 Park S, Closser S, Cooney EE, Atkins K, Thrul J, McDonald KM, et al. 'A slap in the face': institutional betrayal, burnout, and career choice regret among frontline health care workers serving COVID-19 patients. J Trauma Stress 2023; 36(5): 980–92.
- 17 Hendrickson RC, Slevin RA, Hoerster KD, Chang BP, Sano E, McCall CA, et al. The impact of the COVID-19 pandemic on mental health, occupational functioning, and professional retention among health care workers and first responders. *J Gen Intern Med* 2022; 37(2): 397–408.
- 18 McGuinness SL, Zhong S, Eades O, Di Donato M, Collie A, Kelsall HL, et al. Workplace leave patterns among Victorian health care workers during the COVID-19 pandemic. *Intern Med J* 2023; 53(10): 1896–900.
- 19 Newnham EA, Mergelsberg E, Tearne J, McEvoy P, Stanley S, Celenza A, et al. Mental health status, risk and protective factors for healthcare staff prior to the first major COVID-19 outbreak in western Australia. *Int J Public Health* 2023; 68: 1606102.
- 20 House CL, Rawlins M, Dyer J, Boan P, Musk M. The unique COVID-19 experience in western Australia: lessons learnt. Intern Med J 2023; 53(9): 1548–55.
- 21 Macali A. COVID Live. COVID Live, 2022 (https://covidlive.com.au).
- 22 Western Australian Department of Health. WA COVID-19 Data Update: 18 March 2022. Government of Western Australia, 2022 (https://ww2.health.wa. gov.au/~/media/Corp/Documents/Health-for/Infectious-disease/COVID19/ COVID-19-Weekly-Statistics.pdf).

- 23 Digby R, Winton-Brown T, Finlayson F, Dobson H, Bucknall T. Hospital staff wellbeing during the first wave of COVID-19: staff perspectives. Int J Ment Health Nurs 2021; 30(2): 440–50.
- 24 Smallwood N, Karimi L, Bismark M, Putland M, Johnson D, Dharmage SC, et al. High levels of psychosocial distress among Australian frontline healthcare workers during the COVID-19 pandemic: a cross-sectional survey. *Gen Psychiatr* 2021; 34(5): e100577.
- 25 Holton S, Wynter K, Trueman M, Bruce S, Sweeney S, Crowe S, et al. Psychological well-being of Australian hospital clinical staff during the COVID-19 pandemic. Aust Health Rev 2020; 45(3): 297–305.
- 26 Saragih ID, Tonapa SI, Saragih IS, Advani S, Batubara SO, Suarilah I, et al. Global prevalence of mental health problems among healthcare workers during the COVID-19 pandemic: a systematic review and meta-analysis. *Int J Nurs Stud* 2021; **121**: 104002.
- 27 Marvaldi M, Mallet J, Dubertret C, Moro MR, Guessoum SB. Anxiety, depression, trauma-related, and sleep disorders among healthcare workers during the COVID-19 pandemic: a systematic review and meta-analysis. *Neurosci Biobehav Rev* 2021; **126**: 252–64.
- 28 Qualtrics XM. Qualtrics. July 2022 Ed. Qualtrics XM, 2022 (www.qualtrics.com).
- 29 Sinclair VG, Wallston KA. The development and psychometric evaluation of the brief resilient coping scale. Assessment 2004; 11(1): 94–101.
- **30** Dalgard OS, Bj S, Tambs K. Social support, negative life events and mental health. *Br J Psychiatry* 1995; **166**(1): 29–34.
- 31 Espie CA, Kyle SD, Hames P, Gardani M, Fleming L, Cape J. The sleep condition indicator: a clinical screening tool to evaluate insomnia disorder. *BMJ Open* 2014; 4(3): e004183.
- **32** Prins A, Bovin MJ, Smolenski DJ, Marx BP, Kimerling R, Jenkins-Guarnieri MA, et al. The primary care PTSD screen for DSM-5 (PC-PTSD-5): development and evaluation within a veteran primary care sample. *J Gen Intern Med* 2016; **31**(10): 1206–11.
- **33** Williamson ML, Stickley MM, Armstrong TW, Jackson K, Console K. Diagnostic accuracy of the primary care PTSD screen for DSM-5 (PC-PTSD-5) within a civilian primary care sample. *J Clin Psychol* 2022; **78**(11): 2299–308.
- 34 Kroenke K, Spitzer RL, Williams JB. The PHQ-9: validity of a brief depression severity measure. J Gen Intern Med 2001; 16(9): 606–13.
- 35 Spitzer RL, Kroenke K, Williams JB, Löwe B. A brief measure for assessing generalized anxiety disorder: the GAD-7. Arch Intern Med 2006; 166(10): 1092–7.
- 36 Swinson RP. The GAD-7 scale was accurate for diagnosing generalised anxiety disorder. Evid Based Med 2006; 11(6): 184.
- 37 Rosseel Y. Lavaan: an R package for structural equation modeling. J Stat Softw 2012; 48(2): 1–36.
- 38 Kenny DA. Measuring Model Fit. DA Kenny, 2020 (http://www.davidakenny.net/ cm/fit.htm).
- 39 Tierney NJ, Cook DH. Expanding tidy data principles to facilitate missing data exploration, visualization and assessment of imputations. J Stat Softw 2023; 105(7): 1–31.

- **40** Stocker R, Tran T, Hammarberg K, Nguyen H, Rowe H, Fisher J. Patient health questionnaire 9 (PHQ-9) and general anxiety disorder 7 (GAD-7) data contributed by 13,829 respondents to a national survey about COVID-19 restrictions in Australia. *Psychiatry Res* 2021; **298**: 113792.
- 41 Hammarberg K, Tran T, Kirkman M, Fisher J. Sex and age differences in clinically significant symptoms of depression and anxiety among people in Australia in the first month of COVID-19 restrictions: a national survey. *BMJ Open* 2020; 10(11): e042696.
- **42** Hoffmann S, Schulze S, Löffler A, Becker J, Hufert F, Gremmels H-D, et al. Did the prevalence of depressive symptoms change during the COVID-19 pandemic? A multilevel analysis on longitudinal data from healthcare workers. *Int J Soc Psychiatry* 2024; **70**(1): 87–98.
- 43 Fattori A, Comotti A, Mazzaracca S, Consonni D, Bordini L, Colombo E, et al. Long-term trajectory and risk factors of healthcare workers' mental health during COVID-19 pandemic: a 24 month longitudinal cohort study. Int J Environ Res Public Health 2023; 20(5): 4586.
- 44 Mediavilla R, Fernández-Jiménez E, Martinez-Morata I, Jaramillo F, Andreo-Jover J, Moran-Sanchez I, et al. Sustained negative mental health outcomes among healthcare workers over the first year of the COVID-19 pandemic: a prospective cohort study. Int J Public Health 2022; 67: 1604553.
- 45 Willis K, Ezer P, Lewis S, Bismark M, Smallwood N. 'COVID just amplified the cracks of the system': working as a frontline health worker during the COVID-19 pandemic. *Int J Environ Res Public Health* 2021; 18(19): 10178.
- **46** Muller AE, Hafstad EV, Himmels JPW, Smedslund G, Flottorp S, Stensland SO, et al. The mental health impact of the COVID-19 pandemic on healthcare workers, and interventions to help them: a rapid systematic review. *Psychiatry Res* 2020; **293**: 113441.
- 47 Chirico F, Afolabi AA, Ilesanmi O, Ferrari NG, Szarpak L, Magnavita N, et al. Workplace violence against healthcare workers during the COVID-19 pandemic: a systematic review. J Health Soc Sci 2022; 7(1): 14–35.
- 48 Pappa S, Sakkas N, Sakka E. A year in review: sleep dysfunction and psychological distress in healthcare workers during the COVID-19 pandemic. Sleep Med 2022; 91: 237–45.
- 49 Medic G, Wille M, Hemels ME. Short-and long-term health consequences of sleep disruption. Nat Sci Sleep 2017; 9: 151–61.
- 50 Kim H, Hegde S, LaFiura C, Raghavan M, Luong E, Cheng S, et al. COVID-19 illness in relation to sleep and burnout. BMJ Nutr Prev Health 2021; 4(1): 132.
- 51 Parker SK, Knight C. The SMART model of work design: a higher order structure to help see the wood from the trees. *Hum Resour Manag* 2023; 63(2): 265–91.
- 52 Somani R, Muntaner C, Hillan E, Velonis AJ, Smith P. A systematic review: effectiveness of interventions to de-escalate workplace violence against nurses in healthcare settings. *Safety Health Work* 2021; 12(3): 289–95.

