

ward a web-based submission process. The redesigned web process will contain built-in monitoring and confirmation processes that will notify submitters that their proposals have been received successfully. The new procedures will also allow submitters to check a public web site to obtain information on proposal and panel acceptances. Details on the new submission process will be included in the 2000 Annual Meeting Call for Papers that will appear in the Annual Meeting Final Program and the September issue of *PS*.

### **PROceedings**

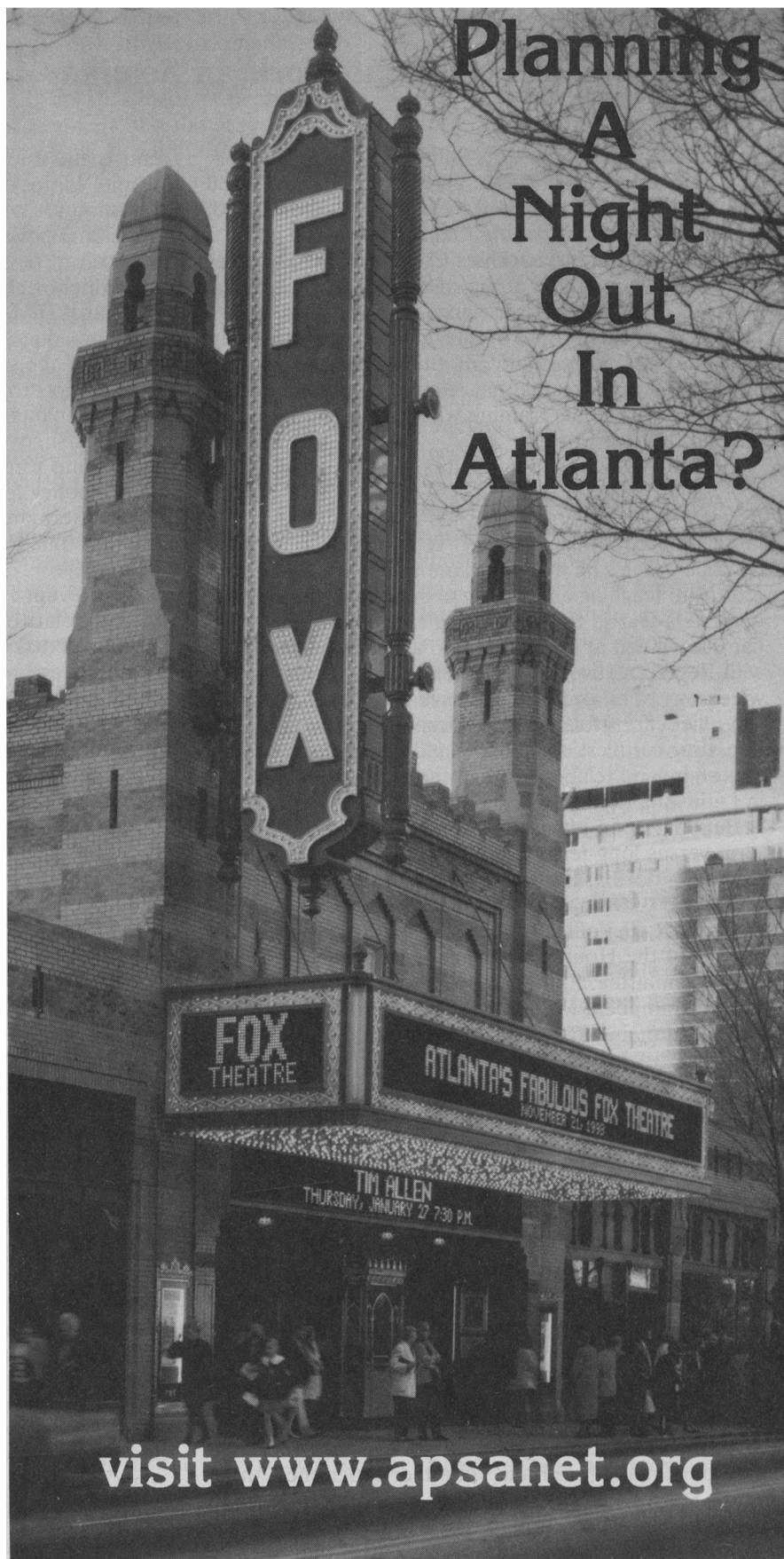
The growth in the size of the on-line papers archive, PROceedings, raised questions regarding the continuation of the Panel Paper Room. Beginning with the 2000 Annual Meeting, all panelists will be required to submit electronic copies of their papers to PROceedings. Whether panelists will continue to supply papers to the Panel Paper Room and whether meeting participants wish to have both the Paper Room and PROceedings are questions the Council hopes to answer in another year. Until then, the Council decided to continue operating the Panel Paper Room.

### **Exhibit Hall**

Though anxious to support the exhibitors who make the Annual Meeting's Book Exhibit the largest offering of political science books and related materials in the world, the APSA Council did not respond favorably to exhibitors' requests that the Exhibit Hall be closed on Sunday, the final day of the Annual Meeting. Closing the Exhibit Hall on Sunday, Council members argued, was inconsistent with the Council's policy that every day of the Annual Meeting is equally important and should be treated as such.

### **Holden Submits New Appointments; Announces Sabbatical for Rudder**

APSA President Matthew Holden submitted to the Council his interim



## Congressional Fellows at Work, in Seminar

Jeffrey Biggs, *APSA*

Traditionally, the American Political Science Association's Congressional Fellowship Program has attracted political scientists interested in legislative studies, and it is probably not surprising that many leading congressional scholars are former Congressional Fellows. An unusually qualified group of applicants produced a 1998–99 class of political science Fellows twice as large as and much more intellectually diverse than any previous class. Importantly, all the political scientists have found assignments that allow them to supplement their academic training with “hands-on” experience in the real world.

George Washington University's David Auerswald represents Senator Joe Biden (D-DE) on the Senate Foreign Relations Committee and follows missile defense, arms control, and NATO/U.S. military doctrine—issues he will likely continue to study when he returns to teaching and writing about international relations. Lisa Garcia Bedolla, having recently completed her dissertation at Yale on Latino assimilation, works with Representative Xavier Becerra (D-CA) tracking a wide array of related interests including Central American relief efforts following Hurricane Mitch, immigration, drug certification, banking and financial services, education, and relations among the U.S. and countries in Latin America.

Building upon his dissertation research on short-term versus long-term forces in U.S. elections, University of California, Irvine's Thomas Brunell started his fellowship year on detail from Representative Dan Miller's (R-FL) office to the Subcommittee on the Census of the House Government Reform and Oversight Committee. Florida International University's Colton Campbell, who has written on congressional ad hoc commissions, changing coalition patterns, and lobbying, works for Florida Democratic Senator Bob Graham studying two key legislative areas that touch virtually every issue before the Congress: the budget and taxes.

Eric Heberlig, who focused on organized labor's grassroots political mobilization for his doctoral work at Ohio State University, has an assignment with Ohio Republican Representative Tom Sawyer. Eric is now working on labor, education, and environmental issues. Ben Highton, whose University of California, Berkeley doctoral dissertation was on the politics of Senate elections, works in Senator Paul Wellstone's (D-MN) office following education, which promises to be one of the key issues before the 106th Congress and in the senatorial elections in 2000.

A Harvard doctoral graduate with an unusual degree of campaign staff and volunteer experience, this year's Steiger Fellow, David Leal, works in John Kerry's (D-MA) office learning more about the governance side of electoral politics. He's also following two of the major legislative issues facing this session: social security and education. The eighth political sci-

entist, and one of this year's APSA-MCI fellows, Daniel Lipinski, will be able to augment his Duke dissertation research on communicating images of congressional policy-making to constituents during his service on the staff of the Democratic Policy Committee, which is chaired by Minority Leader Richard Gephardt (D-MO). Lipinski's specific duties include tracking education, crime, and drug issues.

One of the strengths of the APSA Congressional Fellowship Program has always been the diversity of its participants. Classes include political scientists, journalists, government employees specializing in domestic and foreign affairs, Robert Wood Johnson health-policy fellows, and German fellows sponsored by the German Marshall Fund. Joining this group for the first time this year is a Native American Hatfield Fellow.

To prevent Fellows from becoming entrenched in their legislative duties and to ensure they have as full an intellectual experience as possible, biweekly Wilson Seminars are convened during which Fellows share experiences and enlarge their legislative understanding through discussions with outside experts. This year's seminar guests have included *Washington Post* columnist and national political correspondent, and member of the Congressional Fellowship Program Advisory Committee, David Broder; Prosser Gifford, director of the Library of Congress' Office of Scholarly Programs; Hank Cox, assistant director of the Congressional Budget Office; the Honorable Charles Johnson, House Parliamentarian; and AFL-CIO director of legislative affairs and former Congressional Fellow Peggy Taylor.

Senior Fulbright Scholars visiting the Washington metropolitan area are regularly invited to the Wilson Seminars to provide Fellows an international perspective on the issues they deal with in their congressional assignments. Thus far, the seminar has welcomed Professor Vladimir Zefirov from Russia, who is at Georgetown University's McDonough School of Business; Professor Kuen-Huei from China and the Virginia Military Institute; and visiting Japanese Professors Hideo Otake from Kyoto University and Fumiaki Kubo from Keio University, who are at the University of Maryland's department of government and politics and Georgetown University's department of government, respectively. It would be an understatement to say that the discussion of the AFL-CIO's policy on international trade, including steel imports, was more spirited due to the presence of the Japanese scholars.

Additional upcoming opportunities for the Fellows to collaborate with each other include their organizing and hosting of Canadian Parliamentary Interns for a week's “orientation” to the U.S. Congress, their reciprocal week-long visit to Ottawa, and a visit to the Maryland State House in Annapolis. The Fellows' short stay in Annapolis will be sponsored by the staff of the University of Maryland Baltimore County's Maryland Institute for Policy Analysis and Research.

appointments on April 17 and announced that the Council's Administrative Committee had granted Executive Director Catherine Rudder a six-month sabbatical leave to begin in mid-September. Rudder intends to use her leave in part to work on the strategic planning initiative adopted by the APSA Council.

Appointed to the Ad Hoc Committee on Political Science and the National Science Foundation are Frank Sorauf (chair), University of Minnesota; Susan Welch, Pennsylvania State University; Michael Dawson, University of Chicago; Lee Sigelman, George Washington University; Arthur Lupia, University of California, San Diego; Miriam Golden, University of California, Los Angeles; and Stephen Walt, University of Chicago. The Committee has been charged by the Council to evaluate the discipline's relationship with NSF.

In addition to confirming the ad hoc committee appointments, Council members accepted assignments to the Administrative, Elections and Rules Committees of the Council and confirmed the following Association members as APSA representatives to other organizations:

- Carol Nechemias, Pennsylvania State University, Harrisburg, Association for the Advancement of Slavic Studies
- Ronald Kahn, Oberlin College, American Council of Learned Societies
- Sidney Verba, Harvard University, Social Science Research Council

### **Strategic Planning Initiative Set by Council**

Approving a recommendation by the Administrative Committee, the Council agreed at its April 17 meeting to institute a strategic planning process to chart APSA's future. President Matthew Holden and President-Elect Robert Keohane brought the proposal forward for the Council's consideration. In the memorandum explaining the reasons for initiating a systematic rethinking of APSA's activities, executive director Catherine Rudder offered eight reasons, including:

1. Associations in general are experiencing declines in participation. In the case of APSA, membership has dropped for two years in a row.

2. The results of two surveys, one of members and the other of former members, question the relevance of many APSA programs and services and suggest dissatisfaction in particular areas.

3. APSA is operating under increasingly constrained financial conditions, as evidenced by a budget that is perilously tight and that cannot sustain any new activities without significant new revenue streams.

4. The dramatic transformation in information technology goes to the heart of the work of our society—scholarly communication. It is fundamentally altering the economics of communicating and the ways in which communication takes place. This change affects virtually everything the Association does and requires a reconsideration (already well underway) of practices that have served APSA members well in the past but which are not adequate for the digital world.

5. Increasing demands are being made for new services without equal attention being paid to the resources needed to support those services appropriately. For example, the size of the Annual Meeting and the services underpinning the meeting have been expanded without commensurate increases in financial support. As a result, the workload of the Program Committee and the national office is onerous.

6. The adequacy of governance structures needs to be assessed. For example, expectations of rapid response from decision-making bodies have begun to emerge, with the result that a Council that meets twice a year and committees that meet once a year may seem unresponsive.

7. The political science profession may be experiencing a declining sense of community, as evidenced by, for example, an apparent desire only to pay for the services one wants and receives, which would constitute a noteworthy shift from the idea that one joins a scholarly society to support one's discipline.

8. Political science is developing rapidly in other parts of the world

and the Association should be in a position to facilitate that development to as great a degree as possible.

The memo concluded that to face these and other challenges appropriately and to seize the opportunities that both the digital revolution and the internationalization of political science offer, strategic planning should seriously be considered by the Council. A process of this sort requires serious thought among the Association's leaders, as well as its members and staff.

The Council approved a tentative timetable that would have the executive director consult extensively with the Association's leaders, members, and staff and then develop an agenda for the process, including substantive topics to be covered, data to be gathered, a proposed budget, a detailed plan, and suggestions for the types of people who might be involved to ensure that the breadth of the discipline and of members' concerns are covered. This document is to be presented to the Council at its September meeting for the Council's approval.

### **Council Holds Firm on Coursepack Permissions Fees**

At its April 17 meeting, APSA's Publications Committee reported back to the Council on the Council's September 2, 1998 request to consider eliminating classroom use permissions fees. Publications Committee Chair Bert Rockman and Committee member Richard Brody, chair of the *PS* Editorial Board, presented their findings to APSA's governing body.

Rockman and Brody said that the Committee's deliberations focused on three issues: 1) the principle of free access to Association publications; 2) the possibility that permissions fees create a financial burden on students; and 3) the impact on APSA revenue and programs.

#### **1. Access to Political Science Scholarship**

The Committee's consensus was that the Association provides ample free